### Many Faces. One Lakewood.



### **City Council**

Mayor Steve Croft Vice Mayor Ariel Pe Council Member Cassandra Chase Council Member Todd Rogers Council Member Jeff Wood

# REVISED BUDGET FY 2023-24



# INTRODUCTION

## ORGANIZATION CHART

Revised Budget 2023-2024 • City of Lakewood





### City of Lakewood Budget Narrative

June 13, 2023

City of Lakewood Lakewood, California

Honorable Mayor and Councilmembers:

I am very pleased to present for your consideration the revised budget for Fiscal Year (FY) 2023-24, the second year of the city's adopted two-year budget.

The City of Lakewood has a long tradition of strong fiscal oversight and prudent budget management, and we take to heart that maintaining our local quality of life and keeping our local property values high requires Lakewood to have the funding to keep our streets well-maintained and preserve our exceptional parks, recreation programs, and the safe and clean public spaces and neighborhoods that keep our community a desirable place to live, do business and raise a family.

The revised budget is in line with the city's guiding principles and traditional values, producing an operational blueprint that preserves those valued services while maintaining a fiscally-sound organization. While the city's overall expenditure budget (inclusive of special revenue and enterprise funds) is in excess of \$88 million, the General Fund is the largest and most discretionary component of the budget and extremely important in the provision of essential city services. Also reflective of the city's prudent fiscal management is the inclusion of a rainy-day reserve fund for economic uncertainty equaling 20 percent of the city's annual operating budget that is set by policy and allows the organization to weather funding shortfalls.

Even in years with limited resources resulting in a structural deficit, the city has consistently taken needed actions to balance the budget, whether it be making difficult budget cuts or pursuing new revenue streams when budget cuts have threatened the ability to provide essential services. The latter was the case when the community approved Measure L (the local Transaction and Use Tax) in March 2020. The budget before you and all future budgets for the foreseeable future would be much different in nature. Measure L represents a source of revenue that has allowed the city to maintain the programs and services that have helped define a quality of life in Lakewood that historically has distinguished us from other cities. We are grateful for the trust that the community has imparted on us and are respectful of the responsibility that we have to ensure FY 2023-24 Revised Budget June 13, 2023 Page II of X

that these new funds are spent with the same level of measured prudence that engendered the trust that facilitated the passage of the measure. These Measure L funds allow the city to chart a steady fiscal course for years to come. First and foremost, this includes maintaining core services and programs for Lakewood residents, addressing infrastructure needs, and focusing on strategic long-term funding solutions.

This budget allows the city to continue to preserve and improve the city's infrastructure such as streets, sidewalks, trees and community facilities, through a "save-then-spend" capital financing strategy rather than issuing debt. Prior to the passage of Measure L, operational savings realized each fiscal year were allocated toward the funding of future capital improvement projects. That became impossible over the past decade as the city grew into and began to realize a structural deficit.

The FY 2023-24 Revised Budget includes \$3.6 million for future-year capital improvement projects (CIPs), with \$3.1 million earmarked toward future projects and \$500,000 for additional contractual project management support. These resources allow for the city to continue "on track" funding the \$30+ million in projects identified in the comprehensive facilities' assessment study. The allocations will be incorporated into the City Council's CIP planning and prioritization process outside of the budget development activity.

Following is a more detailed review of the budget specifics:

For the current FY 2022-23 Final Budget Estimate, it is anticipated that the city's General Fund will have a surplus of approximately \$6.5 million. While expenditures have trended slightly below budgeted amounts for the year, projected revenues (largely fueled by stronger than expected sales tax revenues) have remained stronger than originally anticipated.

#### FY 2023-24 Revised Budget

The FY 2023-24 Revised Budget forecasts a General Fund surplus totaling approximately \$3.6 million. Revenues are anticipated to continue growing at a modest pace compared to the current year, but significantly higher than the original two-year budget forecast.

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Following is a summary of the FY 2023-24 General Fund Revised Budget activity:

	Revised
	FY 2023-24
Sources:	
General Revenues	\$72,752,818
Transfers In:	<u>4,324,200</u>
Total Sources	77,077,018
Uses:	
Departmental Expenditures	\$70,360,258
CIP Set-Aside	<u>3,100,000</u>
Total Uses	73,460,258
Projected Surplus	<u>\$ 3,616,760</u>

#### **Revenues / Sources**

During FY 2023-24 we are expecting city General Fund revenues and sources to total approximately \$77.1 million, most of which (\$72.8 million) are revenues. This is about \$534,000 more than the prior year estimate (which includes approximately \$2 million in one-time revenues) and approximately \$5.3 million more than anticipated in the adopted budget. Among the biggest increases were Sales Tax (both Bradley Burns and Measure L), Building & Plan Check Fees, and Investment Earnings.

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Following is a revenue chart graphically showing the anticipated revenues relative to other General Fund Revenues:



#### FY 2023-24 General Fund Revenues: \$77.1 Million (Amounts below in millions)

*Sales Tax Revenue* – Like many municipalities throughout the State, Sales Tax Revenue is the largest General Fund revenue source. While significant declines were anticipated due to the COVID-19 pandemic, they were not as severe. In FY 2023-24 Bradley Burns Sales Tax and Measure L Sales Tax revenues are expected to be \$680,000 and \$200,000 more than originally estimated, respectively. Below is a chart with historical information going back to FY 2009-10:

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\*Estimate

**Building & Plan Check Fees –** The Revised Budget includes over \$3 million in Building & Plan Check Fees for FY 2023-24, or about \$1,321,000 more than the adopted budget. This is indicative of the ongoing construction activity in the community and the expectation of its continuation through the upcoming fiscal year.

*Investment Earnings -* The city's investment earnings revenue has benefitted from the sharp rise in interest rates. We anticipate receiving \$1.1 million, or \$800,000 more than originally anticipated for FY 2023-24.

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#### Expenditures / Uses

General Fund expenditures and set-asides are expected to total almost \$73.5 million in FY 2023-24, or almost \$6 million more than the adopted budget, the bulk of which represents investments in public safety that began in FY 2022-23 and which are being extended into FY 2023-24, and investments in the city's infrastructure and maintenance needs, as well as its economic wellbeing. Among the larger components are: \$800,000 in Los Angeles County Sheriff's Department (LASD) contract rate increase, \$600,000 in additional funding for CIPs (for projects and contractual labor), \$545,000 for the addition of an LASD Two-Deputy Crime Suppression Unit and overtime, \$373,500 for the continuation of the citywide private security patrol contract, \$300,000 for the development of a Parks & Recreation Community Services Master Plan, \$250,0000 in various Community Development studies, \$240,000 in one-time tree trimming, \$180,000 for the addition of an LASD Mental Evaluation Team (MET) unit clinician, \$176,000 for the addition of an LASD MET Unit with vehicle, \$150,000 for the continuation of a dedicated Community Prosecutor attorney, \$100,000 for the development of a citywide Hazard Mitigation Plan, \$67,000 in LASD contract Liability Trust Fund rate increase, \$67,000 in online Community Development permit submittal software, and \$6,000 for the continuation of the Graffiti Tracker program.

Departmental expenditures are estimated at \$70.4 million in FY 2023-24. The three largest department expenditure components (based on gross expenditures) are Public Works, Public Safety, and Recreation & Community Services. The relative financial balance amongst these three departments is unique in the municipal realm and represents Lakewood's holistic approach and emphasis on overall quality of life that recognizes the symbiotic relationship between infrastructure, community engagement and public safety.

Following is a department expenditure chart for the upcoming year graphically showing the relative expenditure component for each department:

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#### FY 2023-24 Departmental Expenditures - \$70.4 Million

#### WATER UTILITY FUND

For the FY 2023-24 Revised Budget, it is anticipated that the fund will have a \$301,446 surplus at year's end. This is the result of stronger anticipated revenues and slightly lower projected expenses.

#### FY 2023-24 Revised Budget June 13, 2023 Page VIII of X

Following is a summary of the FY 2023-24 Water Utility Fund Revised Budget:

	Revised
	<u>FY 2023-24</u>
Sources:	
Revenues	<u>\$15,115,500</u>
Total Sources	15,115,500
Uses:	
Departmental Expenses	\$ 13,018,354
Transfers Out –	
General Fund	<u>1,795,700</u>
Total Uses	14,814,054
Projected Surplus	\$ 301.446
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#### <u>Revenues</u>

During FY 2023-24 we are expecting Water Utility revenues to total approximately \$15.1 million, or about 13% more than the original budget estimate. This is due to higher than originally expected water sales (\$859,000) and a significant increase in expected water rights lease revenue from other water agencies (\$858,000).

#### Expenses / Uses

Water Utility expenses and fund transfers are expected to total about \$14.8 million in FY 2023-24. This is about \$614,000 (4.5%) less than the amount originally included in the adopted budget. This is primarily due to a \$755,000 decrease in the anticipated depreciation amount for the year, with a slight offset (\$83,400) from an increase in electricity charges.

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#### **BUDGET CONCLUSION**

As the events and experiences of the COVID-19 induced shutdown fade into the history books, the stronger-than-expected performance of the city's main revenue generators has proven to be more than a temporary rebound. The city has endured and become stronger as a result of these experiences. The resilience of the community and the local economy has not only endured but thrived, positioning the city to continue flourishing, notwithstanding the challenges that the overall economy has faced over the last year. Although those external economic factors give us reason to be cautious, the underlying structure of our budget and local economy is sound. The revised budget maintains our levels of service and provides us with the ability to maintain our infrastructure needed to sustain the quality of life that our residents deserve and expect. The city's long tradition of prudent fiscal management has served us well in the past and will allow us to persevere through the next year and beyond. As we have historically, we will still remain vigilant in our efforts to maintain our prudent fiscal management, strong fiscal oversight, and "living within our means" approach to meeting the needs of today and on into the future.

I am proud of the professionalism and dedication that our organization has exhibited over the historic challenges of the recent past, and continues to exhibit as we emerge out of the pandemic. I want to thank and commend all of our staff for their indefatigable commitment to ever enhancing the quality of life of the people we serve. As well, I especially want to thank the City Council for its hard work and invaluable input to the process, as well as the members of the city's budget development team, comprising the department Directors, their senior support staff, and, of course, the stalwart efforts of the Finance & Administrative Services staff who acted as liaisons to the various departments. Their advice and input was critical in the development of this financial plan and they did the heavy lifting in the preparation of the actual document.

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In closing, this revised budget is well within our tradition of fiscal prudence and living within our means in a sustainable way. As we move forward into what continues to be unconventional economic conditions, we will continue to focus on essential services and strategies for maximizing quality and cost efficiency through cost controls, improved service delivery methods, and strategic investments in technology and employee training and development. With the City Council's continued leadership, we will provide the necessary fiscal stewardship to meet the current and future needs of the community.

1/1/11/

Thaddeus McCormack City Manager

## **SUMMARY OF FUNDS**

21,352,278 18,426,263 15,969,744 13,018,354 7,772,252 5,934,046 3,732,659 2,480,356 **88,685,952** 

#### FY 2023-2024 Sources and Uses of Funds



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	Fisca	al Year 2023-2024
Sources of Funds		Uses of Funds
From Other Agencies	20,153,278	Public Works
Sales tax	18,420,111	Public Safety
Water Operations	15,115,500	Recreation and Community Services
Sales and Use Tax- Local	14,254,000	Water Resources
Current Service Charges	11,313,932	Finance and Administrative Services
Other Taxes	10,136,219	Community Development
Property tax	7,575,000	Administration
Licenses & permits	2,160,400	Communications
Use of Money & Property	1,653,425	\$
Fines & Forfeitures	662,100	
	\$ 101,443,965	

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#### FUND SUMMARY

FISCAL YEAR 2023-2024										
FUND		Estimated Fund Balance June 30, 2023	Revenues	Appropriations	Reserves & Transfers In/ (Out)	Estimated Fund Balance June 30, 2024				
<u>GENERAL FUND *</u>	\$	12,659,487 \$	71,774,818 \$	66,905,459 \$	1,847,401 \$	19,376,247				
Cable TV Fund		-	733,000	684,087	(48,913)	-				
Community Facility Fund		-	245,000	1,282,612	1,037,612	-				
Retiree Benefit Fund		-	-	1,488,100	1,488,100	-				
Transfer to Capital Improvement Proj Fund		(3,500,000)	-	-	(3,100,000)	(6,600,000				
Housing Successor Agency Fund		1,307,593	180,150	203,400	(200,000)	1,084,343				
Special Revenue Funds										
Air Quality Management (AQMD)		308,064	111,000	10,000	-	409,064				
American Rescue Plan		6,511,239	-	191,600		6,319,639				
Beverage Container Recycle Grant		129,163	18,500	19,299	-	128,364				
CDBG Funds (incl. CV Fund)		(43,735)	445,734	306,380	-	95,619				
CDBG Program Income Fund		697,595	5,000	55,660	-	646,935				
LEAP grant		(22,975)	166,700	150,000		(6,275				
Measure M		5,890,315	1,677,993	215,000	-	7,353,308				
Measure R		5,001,944	1,484,111	698,176	-	5,787,879				
Measure W		2,744,454	5,000	468,794	-	2,280,660				
PROP A Recreation		(60,103)	38,440	37,935	-	(59,598				
Prop A Transit Fund		1,790,613	2,349,404	1,348,507	-	2,791,510				
Prop C Transit Fund		5,469,703	1,963,815	779,999	-	6,653,519				
Road Maintenance & Rehab		7,186,577	1,860,000	600,000	-	8,446,577				
State COPS Grant		24,417	201,000	200,000	-	25,417				
State Gas Tax		196,434	2,328,500	-	(2,328,500)	196,434				
Used Oil Grant		34,707	20,000	22,590	-	32,117				
Other Grant Funds		3,914,901	720,300	-	-	4,635,201				
TOTAL GOVERNMENTAL FUNDS		50,240,393 \$	86,328,465 \$	75,667,598 \$	(1,304,300) \$	59,596,960				

\* Represents General Fund's estimated unassigned fund balance

#### FUND SUMMARY

FISCAL YEAR 2023-2024											
FUND		Estimated Fund Balance June 30, 2023		Revenues		Appropriations		Reserves & Transfers In/ (Out)	Estimated Fund Balance June 30, 2024		
Water Utility Operations	\$	15,692,109	\$	15,115,500	\$	13,018,354	\$	(1,795,700) \$	15,993,555		
TOTAL ENTERPRISE FUNDS	\$	15,692,109	\$	15,115,500	\$	13,018,354	\$	(1,795,700) \$	15,993,555		
GRAND TOTAL	\$	65,932,502	\$	101,443,965	\$ <u> </u>	88,685,952	\$_	(3,100,000) \$	75,590,515		

#### CONTRACT SERVICES

		Ad	3-2024 opted	% of	2023-2024 Revised	% of	Amount of	% of
Rank	Description	В	udget	Total	Budget	Total	Change	Change
1	Law Enforcement	\$ 12	2,617,100	38.6% \$	14,715,1	00 39.1% \$	2,098,000	0.5%
2	Refuse Collection/Disposal Service	(	6,420,700	19.6%	6,420,7	00 17.1%	0	-2.6%
3	Tree Maintenance		1,161,000	3.5%	1,201,0	00 3.2%	40,000	-0.4%
4	Street Lighting		987,050	3.0%	987,0	50 2.6%	0	-0.4%
5	Street Sweeping		851,047	2.6%	851,0	47 2.3%	0	-0.3%
6	Utility Billing Services		758,050	2.3%	757,0	00 2.0%	(1,050)	-0.3%
7	Animal Control		613,829	1.9%	613,8	29 1.6%	0	-0.2%
8	Building Inspection		524,550	1.6%	540,0	00 1.4%	48,200	-0.2%
9	Sky Knight		491,800	1.5%	522,6	00 1.4%	30,800	-0.1%
10	Computer Services		450,110	1.4%	450,1	10 1.2%	0	-0.2%
	Sub-total	24	4,875,236	76.0%	27,058,4	36 71.9%	2,215,950	44.7%
11	Engineering Services		327,350	1.0%	352,0	00 0.9%	24,650	-0.1%
12	Maintenance Agreement		326,800	1.0%	343,3	00 0.9%	16,500	-0.1%
13	RCS Master Plan		-	0.0%	300,0	00 0.8%	300,000	0.8%
14	Legal Services		221,000	0.7%	221,0	00 0.6%	0	-0.1%
15	Audit & Other Financial Services		177,000	0.5%	177,0	00 0.5%	0	-0.1%
16	Traffic Control		169,900	0.5%	169,9	00 0.5%	0	-0.1%
17	Street & Sidewalk Maintenance		80,000	0.2%	160,0	00 0.4%	80,000	0.2%
18	Fire & Security Alarm		157,500	0.5%	157,5	00 0.4%	0	-0.1%
19	Code Enforcement		84,500	0.3%	84,5	00 0.2%	0	0.0%
20	Catalog		43,100	0.1%	33,5	<u>50</u> 0.1%	(9,550)	0.0%
	Sub-total		1,587,150	4.9%	1,998,7	50 5.3%	411,600	8.3%
	All other	(	6,259,317	19.1%	8,592,2	42 22.8%	2,332,925	47.0%
	Grand total	\$ 32	2,721,703	100.00% \$	37,649,4	28 100.00% \$	4,960,475	100.00%

Department	2021-2022 Actual	2022-2023 Final Estimate	2023-2024 Adopted Budget	2023-2024 Revised Budget
ADMINISTRATION				
Employee Services	\$ 1,970,944	\$ 2,461,869	\$ 2,442,934	\$ 2,513,701
Contract Services	438,657	596,729	666,450	768,268
Facilities Expense		6,600	6,600	6,600
Office Expense	1,223	4,122	3,300	4,000
Meeting	92,545	92,800	54,500	103,750
Special Dept. Supplies	214,054	149,992	179,700	226,890
Other Operating	77,592	96,890	105,850	109,450
Interdepartmental	-	-	-	-
Capital Outlay	-	-	-	-
Total Administration	2,795,016	3,409,002	3,459,334	3,732,659
COMMUNICATIONS				
Employee Services	1,592,454	1,856,198	1,925,513	1,976,791
Contract Services	118,842	144,600	148,500	151,600
Facilities Expense	5,000	5,700	5,800	16,600
Office Expense	12,181	17,800	17,800	17,800
Meeting	4,528	12,900	5,900	11,600
Special Dept. Supplies	94,015	146,851	152,350	184,990
Other Operating	5,493	7,825	7,475	7,875
Interdepartmental	-	-	-	-
Capital Outlay	2,877	22,936	15,000	113,100
Total Communications	1,835,390	2,214,810	2,278,338	2,480,356
COMMUNITY DEVELOPMENT				
Employee Services	1,880,934	2,330,373	2,300,039	2,548,857
Contract Services	3,346,360	3,027,691	2,660,442	3,136,550
Facilities Expense	-	-	-	· · · -
Office Expense	6,571	9,300	8,300	9,000
Meeting	514	6,750	7,650	9,550
Special Dept. Supplies	44,126	211,775	153,050	213,419
Other Operating	7,829	14,236	14,950	16,170
Interdepartmental	-	-	-	-
Capital Outlay		100	-	500
Total Community Development	5,286,334	5,600,225	5,144,431	5,934,046

Department	2021-2022 Actual	2022-2023 Final Estimate	2023-2024 Adopted Budget	2023-2024 Revised Budget
FINANCE AND ADMINISTRATIVE SERVICES				
Employee Services	2,430,759	2,848,633	2,866,946	2,908,809
Contract Services	2,430,739	1,187,051	1,040,560	1,102,510
Facilities Expense	21,983	22,550	22,650	22,650
Office Expense	24,135	147,324	121,600	146,600
Meeting	7,522	10,934	10,650	15,300
Special Dept. Supplies	277,423	279,861	285,953	328,733
Other Operating	3,427,466	2,872,209	2,958,950	3,184,650
Interdepartmental	5,427,400	2,072,209	2,950,950	5,104,050
Capital Outlay	45,185	2,874,947	41,100	63,000
Total Finance and Administrative Services	7,192,346	10,243,508	7,348,409	7,772,252
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PUBLIC SAFETY				
Employee Services	\$ 1,606,937	\$ 1,912,079	\$ 1,951,793	\$ 2,053,516
Contract Services	12,763,852	14,369,800	13,369,800	16,043,600
Facilities Expense	9,763	21,750	23,050	29,650
Office Expense	7,103	8,950	7,700	7,700
Meeting	10,184	19,250	23,300	23,300
Special Dept. Supplies	45,754	101,018	81,050	119,947
Other Operating	47,473	66,550	65,800	71,550
Interdepartmental	-	,	-	-
Capital Outlay	53,031	409,926	62,000	77,000
Total Public Safety	14,544,098	16,909,323	15,584,493	18,426,263
PUBLIC WORKS				
Employee Services	4,214,665	4,953,353	5,016,107	5,403,093
Contract Services	10,679,987	12,833,082	12,788,626	14,287,833
Facilities Expense	390,402	464,850	488,350	495,350
Office Expense	6,553	7,680	7,650	7,650
Meeting	13,372	18,436	20,050	20,050
Special Dept. Supplies	750,255	927,278	883,517	953,762
Other Operating	6,479	17,910	15,450	21,290
Interdepartmental	-	-	-	-
Capital Outlay	257,232	1,340,617	688,250	163,250
Total Public Works	16,318,945	20,563,206	19,908,000	21,352,278

Department		2021-2022 Actual	2022-2023 Final Estimate	2023-2024 Adopted Budget		2023-2024 Revised Budget
RECREATION AND COMMUNITY SERVICES						
Employee Services		9,376,228	10,674,441	11,496,463		11,630,071
Contract Services		610,275	855,156	778,975		1,246,717
Facilities Expense		1,675,500	1,721,908	1,699,100		1,731,550
Office Expense		12,947	14,550	14,300		14,700
Meeting		7,151	17,695	19,450		19,700
Special Dept. Supplies		793,718	852,495	891,582		970,491
Other Operating		24,834	37,021	40,650		79,915
Interdepartmental		111,969	116,000	117,000		117,000
Capital Outlay		80,178	1,433,188	277,000		159,600
Total Recreation and Community Services		12,692,798	15,722,454	15,334,520		15,969,744
TOTAL GOVERNMENTAL ACTIVITIES	\$	60,664,926	\$ 74,662,529	\$ 69,057,525	\$	75,667,598
WATER RESOURCES						
Employee Services	\$	2,550,272	\$ 3,105,906	\$ 3,228,990	\$	3,298,748
Contract Services	,	847,765	1,064,593	1,140,800	•	1,211,800
Facilities Expense		2,023,948	2,047,950	2,807,000		2,052,000
Office Expense		2,155	3,250	3,500		3,500
Meeting		1,854	8,250	9,000		9,000
Special Dept. Supplies		588,392	868,687	834,187		837,706
Other Operating		5,617,232	4,504,532	5,390,700		5,467,100
Interdepartmental		159,591	112,000	128,500		128,500
Capital Outlay		6,063	412,253	90,000		10,000
Total Water Resources		11,797,272	12,127,421	13,632,677		13,018,354
	\$	72,462,198	\$ 86,789,950	\$ 82,690,202	\$	88,685,952

#### **REVENUE COMPOSITION**

			2023-2024 Adopted	% of	2023-2024 Revised	% of	Amount of	% of
Rank	Description		Budget	Total	Budget	Total	Change	Change
1	Sales tax	\$	17,343,000	18.8% \$	18,420,111	18.2% \$	1,077,111	6.2%
2	Sales and Use Tax- Local		13,900,000	15.0%	14,254,000	14.1%	354,000	2.5%
3	Water utility service charges		12,944,500	14.0%	14,661,500	14.5%	1,717,000	13.3%
4	Motor vehicle in lieu / ERAF		11,488,000	12.4%	11,574,000	11.4%	86,000	0.7%
5	Refuse service charges		6,929,472	7.5%	6,929,472	6.8%	0	0.0%
6	Property tax		6,775,000	7.3%	6,875,000	6.8%	100,000	1.5%
7	Utility users tax		2,840,000	3.1%	3,175,000	3.1%	335,000	11.8%
8	Gas tax		2,318,500	2.5%	2,318,500	2.3%	0	0.0%
9	Prop A Transit		1,957,100	2.1%	2,337,404	2.3%	380,304	19.4%
10	Building Permits & Fees	_	1,914,290	2.1%	3,314,900	3.3%	1,400,610	73.2%
	Sub-Total		78,409,862	84.8%	83,859,887	82.7%	5,450,025	60.4%
11	Road Maintenance and Rehab Grant		1,830,000	2.0%	1,830,000	1.8%	0	0.0%
12	Prop C Transit		1,623,350	1.8%	1,938,815	1.9%	315,465	19.4%
13	Franchise fees		1,525,000	1.7%	1,640,000	1.6%	115,000	7.5%
14	Measure M		1,379,850	1.5%	1,647,993	1.6%	268,143	19.4%
15	Measure R		1,217,500	1.3%	1,454,111	1.4%	236,611	19.4%
16	Rents & Concession		925,050	1.0%	964,775	1.0%	39,725	4.3%
17	Recreation fees		801,750	0.9%	1,010,510	1.0%	208,760	26.0%
18	Fines, Forfeitures, and Penalties		755,000	0.8%	660,000	0.7%	(95,000)	-12.6%
19	Business licenses		640,000	0.7%	680,000	0.7%	40,000	6.3%
20	CDBG (Block Grant)	_	456,232	0.5%	445,734	0.4%	(10,498)	-2.3%
	Sub-Total		11,153,732	12.1%	12,271,938	12.1%	1,118,206	12.4%
	All other	_	2,851,590	3.1%	5,312,140	5.2%	2,460,550	27.3%
	Grand total	\$	92,415,184	100% \$	101,443,965	100% \$	9,028,781	100%

Description	 2021-2022 Actual	2022-2023 Final Estimate	2023-2024 Adopted Budget	2023-2024 Revised Budget
GENERAL FUND:				
Property taxes	\$ 6,415,866 \$	6,560,000	\$ 6,775,000	\$ 6,875,000
Sales tax	17,694,802	17,839,000	17,343,000	18,420,111
Sales and use tax- local	13,561,571	13,950,000	13,900,000	14,254,000
Utility users tax	3,361,075	3,400,000	2,840,000	3,175,000
Other taxes	2,228,078	2,110,000	1,930,000	2,100,000
Licenses & permits	1,437,828	2,040,600	1,348,290	2,143,100
Fines & forfeitures	743,167	662,100	757,100	662,100
Use of money & property	(1,386,281)	1,213,165	461,050	1,280,775
From other agencies	10,616,432	11,390,800	11,564,000	11,914,800
Current service charges	11,447,325	12,017,083	9,560,722	10,925,932
Total General Fund	 66,119,862	71,182,748	66,479,162	71,750,818
SPECIAL OLYMPICS FUND:				
Current service charges	4,926	8,146	7,000	7,000
Total Special Olympics	 4,926	8,146	7,000	7,000
COMMUNITY FACILITY FUND:				
Use of money & property	162,740	260,000	200,000	220,000
Current service charges	14,185	27,500	20,000	25,000
Total Community Facility	 176,925	287,500	220,000	245,000
CABLE TV FUND:				
Other taxes	566,256	560,000	565,000	565,000
Current service charges	112,117	167,000	168,000	168,000
Total Cable TV Fund	 678,372	727,000	733,000	733,000
AMERICAN RESCUE PLAN				
From other agencies	687,453	9,656,429	0	0
Total Retiree Benefits Fund	 687,453	9,656,429	0	0
AQMD FUND:				
Use of money & property	68	5,000	3,000	3,000
From other agencies	75,196	100,000	100,000	100,000
Current service charges	4,250	18,000	1,000	8,000
Total AQMD Fund	 79,514	123,000	104,000	111,000
	13,314	123,000	104,000	111,000

Description	2	2022 2021-2022 F Actual Est		2023-2024 Adopted Budget	2023-2024 Revised Budget
CDBG GRANT FUNDS:					
Use of money & property	\$	4,585 \$	5,000	\$ 5,000	\$ 5,000
From other agencies		275,080	600,000	456,232	445,734
Current service charges		0	0	36,000	0
Total CDBG Funds		279,664	605,000	497,232	450,734
HOUSING SUCCESSOR AGENCY					
Use of money & property		76,524	150	150	150
Current service charges		144,100	180,000	180,000	180,000
Total Housing Successor Fund		220,624	180,150	180,150	180,150
MEASURE M					
Use of money & property		(4,918)	70,000	30,000	30,000
From other agencies		1,420,557	1,379,850	1,379,850	1,647,993
Total Measure M Fund		1,415,639	1,449,850	1,409,850	1,677,993
MEASURE R					
Use of money & property		(2,502)	50,000	30,000	30,000
From other agencies		1,255,336	1,217,500	1,217,500	1,454,111
Total Measure R Fund		1,252,835	1,267,500	1,247,500	1,484,111
MEASURE W					
Use of money & property		(7,704)	23,000	5,000	5,000
From other agencies		1,550,195	1,096,088	0	0
Total Measure R Fund		1,542,491	1,119,088	5,000	5,000
PARK DEDICATION FUND:					
Other taxes		17,490	35,000	13,200	20,000
Total Park Dedication Fund		17,490	35,000	13,200	20,000
PROP A TRANSIT FUND:					
Other taxes		2,018,196	1,957,100	1,957,100	2,337,404
Use of money & property		(2,919)	24,000	12,000	12,000
Current service charges		46,387	0	0	0
Total Prop A Fund		2,061,664	1,981,100	1,969,100	2,349,404

Description		2021-2022 Actual	2022-2023 Final Estimate	2023-2024 Adopted Budget	2023-2024 Revised Budget	
PROP C TRANSIT FUND:						
Other taxes	\$	1,674,052 \$	1,623,350	\$ 1,623,350	) \$ 1,938,815	
Use of money & property	Ψ	(2,966)	65,000	25,000		
Total Prop C Fund		1,671,086	1,688,350	1,648,350		
ROAD MAINTENANCE & REHAB						
Use of money & property		(4,966)	70,000	30,000	) 30,000	
From other agencies		1,626,764	1,828,550	1,830,000		
Total Road Maint & Rehab		1,621,798	1,898,550	1,860,000		
STATE GAS TAX FUND/TRAFFIC CONG Use of money & property From other agencies Total State Gas Tax Fund	ESTION	RELIEF: (5,041) <u>1,881,422</u> <b>1,876,380</b>	10,000 2,315,100 <b>2,325,100</b>	10,000 2,318,500 <b>2,328,500</b>	2,318,500	
SPECIAL GRANTS/ MISC FUNDS:						
Beverage Container Recycling		20,106	19,000	18,500	) 18,500	
CASP Certification & Trng Grant		16,316	17,000	17,000	) 17,000	
Enforceable Obligations		905,529	640,000	(	700,000	
JAG Grant		19,680	18,608	(	0 0	
Los Angeles County-Open Space		0	1,035,886	(	0 0	
Prop A Recreation Funds		38,440	38,440	38,440	) 38,440	
Sewer Reconstruction Fund		686	300	3,000		
State COPS Grant		197,487	201,000	201,000		
State Park Bond		311,551	2,114,260	(		
Used Oil Grant		0	20,000	20,000		
Miscellaneous Grants		90,546	336,480	16,700		
Total Special Grants/ Misc Funds		1,600,341	4,440,974	314,640	) 1,161,940	
TOTAL GOVERNMENTAL FUNDS:	\$	81,307,066 \$	98,975,485	\$ 79,016,684	4 \$ 86,328,465	

Description	 2021-2022 Actual	2022-2023 Final Estimate	2023-2024 Adopted Budget	2023-2024 Revised Budget
WATER OPERATIONS FUND:				
Use of money & property	\$ 43,966	\$ 261,112	\$ 169,000	\$ 169,000
Current service charges	225,031	848,037	285,000	285,000
Operating revenues	13,507,713	13,124,734	12,944,500	14,661,500
Total Water Operations Fund	13,776,710	14,233,883	13,398,500	15,115,500
GRAND TOTAL:	\$ 95,083,776	\$ 113,209,368	\$ 92,415,184	\$ 101,443,965