



Revised Budget

Fiscal Year 2021-22
Lakewood, California

REVISED BUDGET FY 2021-22

City Council

Mayor Jeff Wood

Vice Mayor Steve Croft

Council Member Ariel Pe

Council Member Todd Rogers

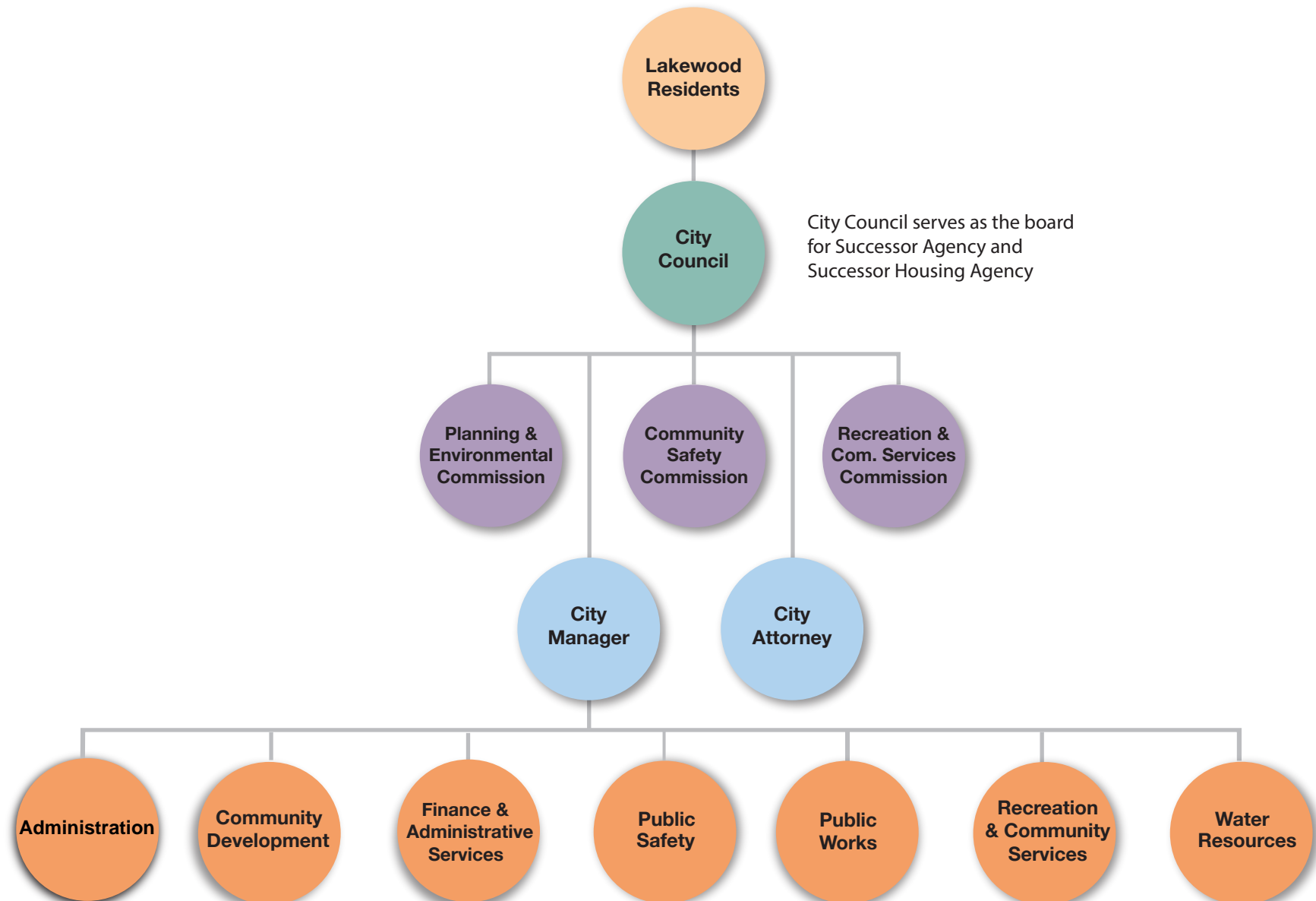
Council Member Vicki Stuckey



INTRODUCTION

ORGANIZATION CHART

Revised Budget 2021-2022 • City of Lakewood





City of Lakewood Budget Narrative

June 8, 2021

**City of Lakewood
Lakewood, California**

Honorable Mayor and Councilmembers:

It is my pleasure to present for your consideration the revised budget for Fiscal Year (FY) 2021-22, the second year of the City's adopted two-year budget.

The City of Lakewood has a long tradition of strong fiscal oversight and prudent budget management, and we take to heart that maintaining our local quality of life and keeping our local property values high requires Lakewood to have the funding to keep our streets well-maintained and maintain our quality parks, recreation programs, and the safe and clean public spaces and neighborhoods that keep our community a desirable place to live, do business and raise a family.

The revised budget is in line with the city's guiding principles and traditional values, producing an operational blueprint that preserves those valued services while maintaining a fiscally-sound organization. While the city's overall expenditure budget (inclusive of special revenue and enterprise funds) is in excess of \$77 million, the General Fund is the largest and most discretionary component of the budget and extremely important in the provision of essential city services. Also reflective of the city's prudent fiscal management is the inclusion of a rainy-day reserve fund for economic uncertainty equaling 20 percent of the city's annual operating budget that is set by policy and allows the organization to weather funding shortfalls.

Even in years with limited resources resulting in a structural deficit, the city has consistently taken needed actions to balance the budget, whether it be making difficult budget cuts or pursuing new revenue streams when budget cuts have threatened the ability to provide essential services. Consequently, the voter's passage of Measure L (the local 0.75% transaction and use sales tax measure) in March represents a new source of revenue providing additional fiscal stability. We are grateful for the trust that the community has imparted on us and are mindful of the responsibility that we have to ensure that these new funds are spent with the same level of measured prudence that engendered the trust that facilitated the passage of the measure. These funds augment the city's well-founded principles, allowing for us to continue on a steady fiscal course for

decades to come. The timing of the new funds became especially important in light of the far-reaching economic impacts brought about by the COVID-19 pandemic. We have been better able to absorb the economic hardship that would have otherwise threatened funding for essential services. The revenues from Measure L will allow the city to maintain core services and programs for Lakewood residents, address infrastructure needs, and focus on strategic long-term funding solutions.

The city will continue practicing a “save-then-spend” capital financing strategy by saving and improving the city’s infrastructure such as streets, sidewalks, trees and community facilities rather than issuing debt. Prior to the passage of Measure L, the funding of future capital improvement projects was only possible if operational savings realized each fiscal year were utilized. While not possible in recent years, both the FY 2020-21 Final Estimate Budget and the FY 2021-22 Revised Budget include \$3 million for future-year capital improvement projects (CIPs). The previously-adopted budget for the two fiscal years only included \$1.5 million per year in CIP funding. This lower funding level was largely the result of the anticipated economic impacts from the COVID-19 pandemic and more limited resources. The revised \$3 million CIP set-asides for both years gets the city back “on track” to funding the \$30+ million in projects identified in the recent comprehensive facilities' assessment study. The additional allocations will be incorporated into the City Council’s CIP planning and prioritization process, outside of the budget process.

Following is a more detailed review of the budget specifics:

For the current FY 2020-21 Final Estimate, it is anticipated that the city's General Fund will have a surplus of approximately \$2.7 million (even after increasing the CIP allocation by \$1.5 million as mentioned above). While expenditures have trended slightly below budgeted amounts for the year, projected revenues (largely fueled by stronger than expected sales tax revenues) have remained stronger than originally anticipated in light of the pandemic. While the economic toll on the city has been real, the depth and duration has not been as severe as anticipated.

FY 2021-22 Revised Budget

The FY 2021-22 Revised Budget forecasts a General Fund surplus totaling almost \$721,000 also after increasing the CIP allocation by \$1.5 million to a total of \$3 million. Revenues are anticipated to continue growing at a brisk pace as the overall economy recovers from the effects of the pandemic.

Following is a summary of the FY 2021-22 General Fund Revised Budget activity:

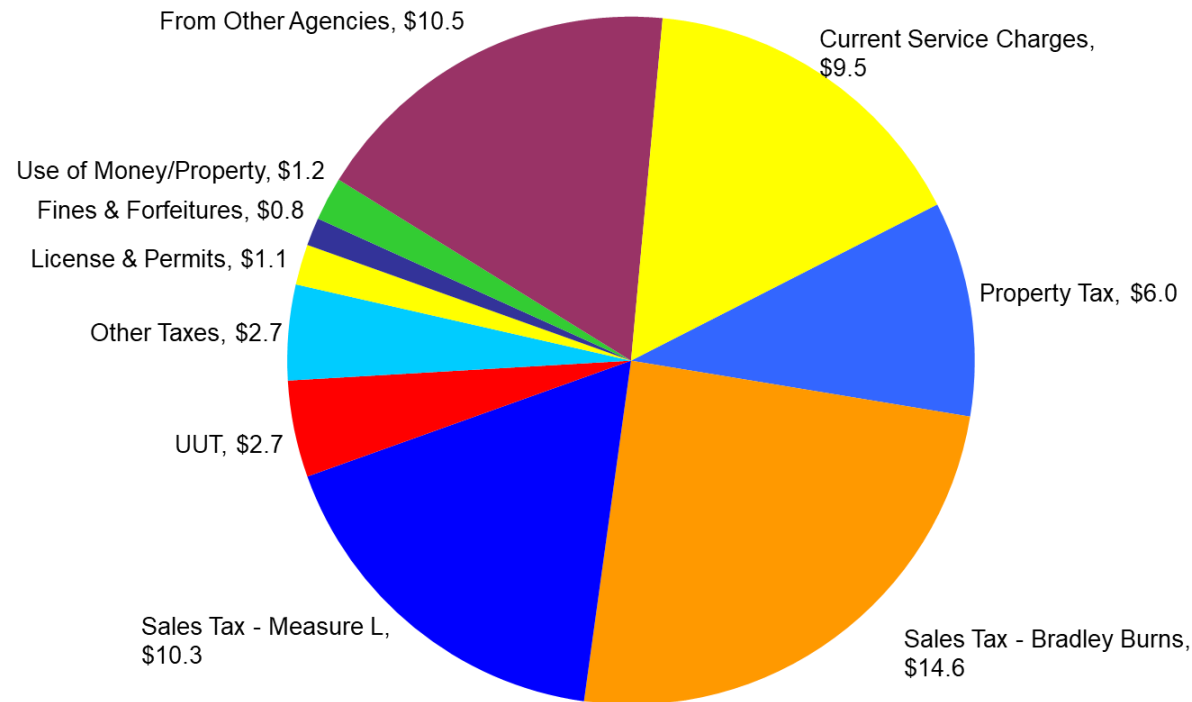
	Revised <u>FY 2021-22</u>
Sources:	
General Revenues	\$59,363,384
Transfers In:	
Gas Tax / Water	<u>3,718,988</u>
Total Sources	63,082,372
Uses:	
Departmental Expenditures	\$59,361,412
CIP Set-Aside	<u>3,000,000</u>
Total Uses	62,361,412
Projected Surplus	<u><u>\$720,960</u></u>

Revenues / Sources

During FY 2021-22 we are expecting City General Fund revenues and sources to total approximately \$63.1 million, most of which (\$59.4 million) are revenues. This is about \$1.6 million more than the prior year estimate and approximately \$2.4 million more than anticipated in the adopted budget. Among the biggest increases were Sales Tax (Bradley Burns), Sales Tax (Measure L), Property Tax, and Educational Revenue Augmentation Fund (ERAF) – In-Lieu of Motor Vehicle License Fees (MVLFF).

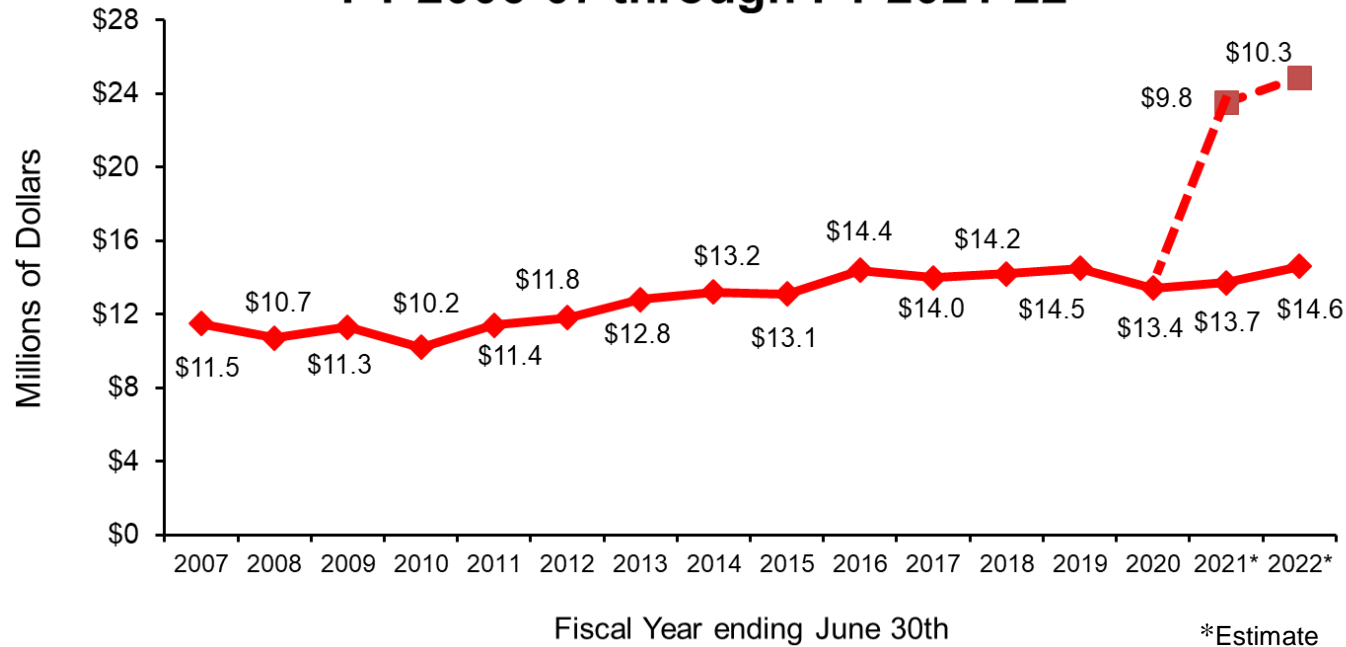
Following is a revenue chart graphically showing the anticipated revenues relative to other General Fund Revenues:

FY 2021-22 General Fund Revenues: \$59.4 Million
(Amounts in millions below)



Sales Tax Revenue – Like many municipalities throughout the State, Sales Tax Revenue is the largest General Fund revenue source for the City of Lakewood. While significant declines were anticipated due to the COVID-19 pandemic, they were not as severe. In the FY 2021-22 Sales Tax (Bradley Burns) revenues are expected to be \$955,000 more than originally estimated. Sales Tax (Measure L) revenues are expected to be \$475,000 more than originally estimated. Below is a chart with historical information going back to FY 2006-07:

Sales Tax Revenue History FY 2006-07 through FY 2021-22



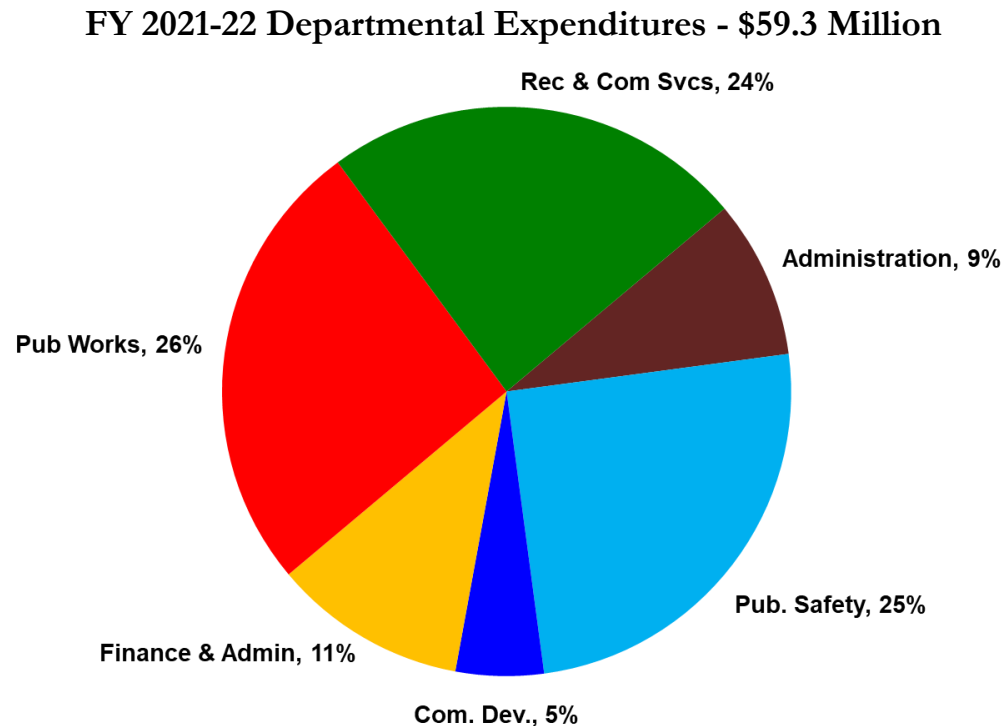
Property Tax – The Revised Budget includes approximately \$6 million in Property Tax Revenues for FY 2021-22, in anticipation of about \$306,000 or 5.4% from the adopted budget. While the City of Lakewood receives a relatively small amount of revenue as a “low property tax” municipality, Property Tax is still one of the largest revenue sources available to the city.

ERAF In-Lieu of MVLF - The City’s share of this State-administered swap for motor vehicle license fees continues to be a strong revenue source, rising at a modest pace of about 4% per year. We anticipate receiving \$10.2 million during FY 2021-22.

Expenditures / Uses

General Fund expenditures, fund transfers, and set-asides are expected to total approximately \$62.3 million in FY 2021-22, or about \$2.6 million more than the adopted budget. This is due to a number of items, including: a \$1.5 million increase in the CIP set-aside, higher CalPERS retirement contribution rates (\$156K), an increase in the refuse disposal contract (\$152K), the addition of a multi-cultural special event (\$105K), and the addition of a city crew dedicated to responding to illegal dumping service needs (\$80,000).

Departmental expenditures are estimated at \$59.4 million in FY 2021-22. The three largest department expenditure components (based on gross expenditures) are Public Works, Public Safety, and Recreation & Community Services. Following is a department expenditure chart for the upcoming year graphically showing the relative expenditure component for each department:



WATER UTILITY FUND

For the FY 2021-22 Revised Budget, it is anticipated that there will be a \$708,122 surplus at year's end. While we anticipate revenues to remain strong, projected expenditures also are keeping pace.

	Revised <u>FY 2021-22</u>
Sources:	
<u>Revenues</u>	<u>\$ 14,357,480</u>
Total Sources	14,357,480
Uses:	
Departmental Expenditures	\$ 11,853,658
Transfers Out –	
<u>General Fund</u>	<u>1,795,700</u>
Total Uses	13,649,358
Projected Surplus	\$ <u><u>708,122</u></u>

Revenues

During FY 2021-22 we are expecting Water Utility revenues to total almost \$14.4 million, or about 4.7% lower than the original estimate. This is due to lower than expected water sales in the city and to the City of Long Beach through our interconnect program.

Expenses / Uses

Water Utility expenses and fund transfers are expected to total about \$13.6 million in FY 2021-22. This is slightly lower (less than 1%) than the amount included in the adopted budget.

BUDGET CONCLUSION

The last 18 months have been quite eventful. Events and experiences have ranged from coping with a growing structural deficit, to seeing the passage of Measure L, the subsequent COVID-19 induced shutdown of much of our economy, and now the stronger-than-expected rebound of the city's main revenue generators. The city has endured and become stronger as a result of these experiences. The resilience of the community and the local economy has not only endured but thrived during these trying times, positioning the City to capitalize on the post-pandemic recovery. The ongoing stream of Measure L revenues offers great relief in knowing that additional resources will be available into the future to preserve the services that have been the hallmark of the Lakewood community. As we have historically, we will still remain vigilant in our efforts to maintain our prudent fiscal management, strong fiscal oversight, and "living within our means" approach to meeting the needs of today and on into the future.

Directors and, indeed, all staff in our organization take pride in the services we provide to the public and take seriously their charge of ever enhancing the quality of life of the people we serve. I am proud of the professionalism in which the organization has dealt with historic challenges of the last year plus. I especially want to thank the City Council for its hard work and invaluable input to the process, as well as the members of the city's budget development team, comprising the department Directors, their senior support staff, and, of course, the indefatigable efforts of the Finance & Administrative Services staff who acted as liaisons to the various departments. Their advice and input was critical in the development of this financial plan and they did the heavy lifting in the preparation of the actual document.

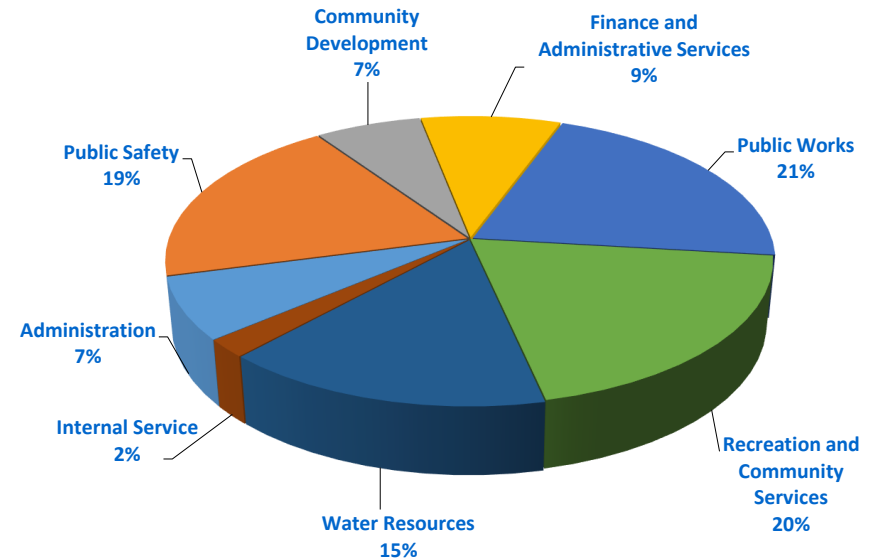
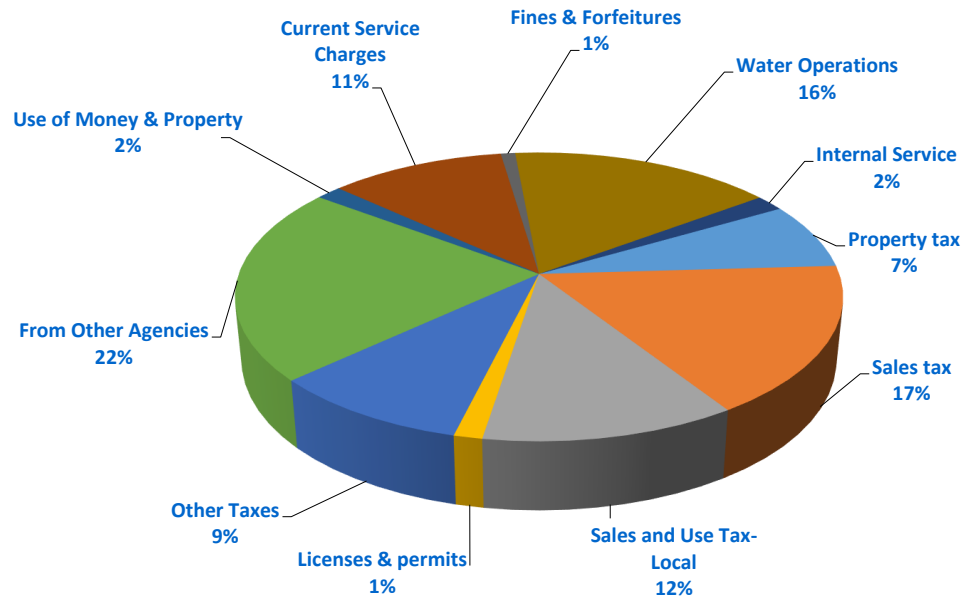
In closing, this budget is fiscally prudent, as we have a structurally balanced budget that allows the city to live within its means in a sustainable way. Nevertheless, we will continue to focus on essential services and strategies for maximizing quality and cost efficiency through cost controls, improved service delivery methods, and strategic investments in technology and employee training and development. With the City Council's continued leadership, we will provide the necessary fiscal stewardship to meet the current and future needs of the community.



Thaddaus McCormack
City Manager

SUMMARY OF FUNDS

FY 2021-2022 Sources and Uses of Funds



Fiscal Year 2021-2022

Sources of Funds

Property tax	6,503,000
Sales tax	14,712,000
Sales and Use Tax- Local	10,300,000
Licenses & permits	1,152,598
Other Taxes	8,173,130
From Other Agencies	19,328,260
Use of Money & Property	1,388,595
Current Service Charges	9,557,391
Fines & Forfeitures	781,100
Water Operations	14,357,480
Internal Service	1,572,030
\$	87,825,584

Uses of Funds

Administration	5,427,752
Public Safety	15,071,381
Community Development	5,070,376
Finance and Administrative Services	6,716,431
Public Works	16,447,188
Recreation and Community Services	15,231,599
Water Resources	11,853,658
Internal Service	1,572,030
\$	77,390,415

FUND SUMMARY**CITY OF LAKEWOOD****FISCAL YEAR 2021-2022**

FUND	Estimated Fund Balance June 30, 2021	Revenues	Appropriations	Reserves & Transfers In/ (Out)	Estimated Fund Balance June 30, 2022
GENERAL FUND *	\$ 7,351,048	\$ 58,251,384	\$ 56,169,072	\$ 1,638,648	\$ 11,072,008
Cable TV Fund	-	717,000	615,376	(101,624)	-
Community Facility Fund	-	195,000	1,178,855	983,855	-
Retiree Benefit Fund	-	-	1,398,109	1,398,109	-
Transfer to Capital Improvement Proj Fund	(3,000,000)	-	-	(3,000,000)	(6,000,000)
Housing Successor Agency Fund	502,159	185,300	208,000	(200,000)	279,459
Special Revenue Funds					
Air Quality Management (AQMD)	586,042	105,000	10,000	-	681,042
Beverage Container Recycle Grant	155,263	20,041	20,341	-	154,963
CDBG Funds (incl. CV Fund)	(98,787)	1,001,444	348,765	-	553,892
CDBG Program Income Fund	174,457	40,000	41,559	-	172,898
LEAP grant	(50,000)	300,000	250,000	-	-
Measure M	3,572,235	1,167,901	200,000	-	4,540,136
Measure R	3,809,163	1,064,030	348,745	-	4,524,448
Measure W	506,454	800,000	397,546	-	908,908
PROP A Recreation	(32,729)	29,200	35,543	-	(39,072)
Prop A Transit Fund	1,350,088	1,633,923	1,308,337	-	1,675,674
Prop C Transit Fund	3,537,520	1,383,707	814,417	-	4,106,810
Road Maintenance & Rehab	4,215,071	1,567,746	238,000	-	5,544,817
State COPS Grant	84,898	179,500	368,110	-	(103,712)
State Gas Tax	-	1,923,288	-	(1,923,288)	-
Used Oil Grant	25,805	9,310	9,310	-	25,805
Other Grant Funds	(33,691)	1,322,300	4,642	-	1,283,967
TOTAL GOVERNMENTAL FUNDS	22,654,996	71,896,074	63,964,727	(1,204,300)	29,382,043

* Represents General Fund's estimated unassigned fund balance

FUND SUMMARY**CITY OF LAKEWOOD**

FISCAL YEAR 2021-2022					
FUND	Estimated Fund Balance June 30, 2021	Revenues	Appropriations	Reserves & Transfers In/ (Out)	Estimated Fund Balance June 30, 2022
Water Utility Operations	\$ 14,415,647	\$ 14,357,480	\$ 11,853,658	\$ (1,795,700)	\$ 15,123,769
Water Utility Debt Service	-				
TOTAL ENTERPRISE FUNDS	\$ 14,415,647	\$ 14,357,480	\$ 11,853,658	\$ (1,795,700)	\$ 15,123,769
Graphics and Copy Center	-	380,163	380,163		-
Fleet Maintenance Fund	-	1,156,217	1,156,217		-
Geographic Info. System Fund	-	35,650	35,650		-
TOTAL INTERNAL SERVICE FUNDS	\$ -	\$ 1,572,030	\$ 1,572,030	\$ -	\$ -
GRAND TOTAL	\$ <u>37,070,643</u>	\$ <u>87,825,584</u>	\$ <u>77,390,415</u>	\$ <u>(3,000,000)</u>	\$ <u>44,505,812</u>

APPROPRIATION SUMMARY

APPROPRIATION SUMMARY

CITY OF LAKEWOOD

CONTRACT SERVICES

Rank	Description	2021-2022 Adopted Budget	% of Total	2021-2022 Revised Budget	% of Total	Amount of Change	% of Change
1	Law Enforcement	\$ 12,342,733	41.6%	\$ 12,223,938	39.3%	\$ (118,795)	-2.2%
2	Refuse Collection/Disposal Service	5,513,133	18.6%	5,617,267	18.1%	104,134	-0.5%
3	Tree Maintenance	829,920	2.8%	829,920	2.7%	0	-0.1%
4	Street Sweeping	733,500	2.5%	733,500	2.4%	0	-0.1%
5	Animal Control	505,465	1.7%	537,830	1.7%	32,365	0.0%
6	Building Inspection	498,000	1.7%	498,000	1.6%	0	-0.1%
7	Sky Knight	444,800	1.5%	438,050	1.4%	(6,750)	-0.1%
8	Computer Services	437,000	1.5%	437,000	1.4%	0	-0.1%
9	Street Lighting	424,812	1.4%	424,812	1.4%	0	-0.1%
10	Engineering Services	285,200	1.0%	285,200	0.9%	0	0.0%
	Sub-total	22,014,563	74.11%	22,025,517	70.82%	10,954	-3.29%
11	Long Beach Transit	260,000	0.9%	260,000	0.8%	0	0.0%
12	Legal Services	217,870	0.7%	217,870	0.7%	0	0.0%
13	Traffic Control	147,000	0.5%	147,000	0.5%	0	0.0%
14	Fire & Security Alarm	135,329	0.5%	135,329	0.4%	0	0.0%
15	Code Enforcement	84,500	0.3%	84,500	0.3%	0	0.0%
16	Industrial Waste Inspection	82,400	0.3%	82,400	0.3%	0	0.0%
17	Street & Sidewalk Maintenance	80,000	0.3%	80,000	0.3%	0	0.0%
18	Civic Center Block Party	66,941	0.2%	99,133	0.3%	32,192	0.1%
19	Catalog	53,100	0.2%	43,100	0.1%	(10,000)	0.0%
	Sub-total	1,127,140	3.79%	1,149,332	3.70%	22,192	-0.10%
	All other	6,561,801	22.09%	7,924,537	25.48%	1,362,736	3.4%
	Grand total	\$ 29,703,504	100.00%	\$ 31,099,386	100.00%	\$ 1,395,882	0.00%

APPROPRIATION SUMMARY

CITY OF LAKEWOOD

Department	2018-2019 Actual	2019-2020 Actual	2020-2021 Final Estimate	2021-2022 Adopted Budget	2021-2022 Revised Budget
ADMINISTRATION					
Employee Services	\$ 3,340,628	\$ 3,497,238	\$ 3,497,542	\$ 3,635,574	\$ 3,691,882
Contract Services	575,298	740,480	563,269	824,058	850,770
Facilities Expense	49,941	55,335	59,000	58,830	67,700
Office Expense	134,066	139,415	122,735	137,000	155,700
Special Dept. Supplies	287,360	271,598	275,300	278,493	370,993
Other Operating	81,956	107,811	77,125	93,625	132,475
Interdepartmental	61,794	124,149	131,120	133,384	143,232
Capital Outlay	15,307	7,721	4,500	15,000	15,000
Total Administration	4,546,349	4,943,747	4,730,591	5,175,964	5,427,752
COMMUNITY DEVELOPMENT					
Employee Services	1,866,821	1,889,438	2,011,366	2,039,598	2,143,573
Contract Services	2,332,663	2,246,911	2,448,453	2,614,795	2,831,365
Facilities Expense	-	-	-	-	-
Office Expense	6,443	3,056	10,000	10,650	10,950
Special Dept. Supplies	38,731	35,746	44,287	43,264	46,864
Other Operating	8,596	7,616	11,968	14,094	14,004
Interdepartmental	21,440	45,891	21,244	34,749	17,220
Capital Outlay	3,379	3,550	6,400	6,400	6,400
Total Community Development	4,278,073	4,232,208	4,553,718	4,763,550	5,070,376
FINANCE AND ADMINISTRATIVE SERVICES					
Employee Services	2,239,022	2,230,750	2,399,556	2,475,466	2,611,378
Contract Services	863,893	795,670	1,546,795	947,355	958,896
Facilities Expense	25,390	26,079	25,820	25,820	27,320
Office Expense	20,133	38,937	37,799	39,850	40,350
Special Dept. Supplies	87,674	235,186	302,753	262,283	272,783
Other Operating	2,077,964	2,224,501	2,541,404	2,754,509	2,738,064
Interdepartmental	43,729	38,307	35,760	36,440	36,440
Capital Outlay	180,615	4,805	49,367	31,200	31,200
Total Finance and Administrative Services	5,538,420	5,594,235	6,939,254	6,572,923	6,716,431

APPROPRIATION SUMMARY

CITY OF LAKEWOOD

Department	2018-2019 Actual	2019-2020 Actual	2020-2021 Final Estimate	2021-2022 Adopted Budget	2021-2022 Revised Budget
PUBLIC SAFETY					
Employee Services	\$ 1,167,236	\$ 1,140,313	\$ 1,342,818	\$ 1,702,186	\$ 1,709,696
Contract Services	11,579,462	11,864,440	12,607,727	13,165,026	13,151,640
Facilities Expense	4,907	5,444	16,000	8,400	12,000
Office Expense	6,786	4,434	4,185	5,575	13,500
Special Dept. Supplies	78,201	72,198	92,472	86,822	99,405
Other Operating	17,443	17,210	30,579	21,450	41,650
Interdepartmental	29,080	32,735	14,290	43,490	43,490
Capital Outlay	-	-	144,410	-	-
Total Public Safety	12,883,114	13,136,774	14,252,481	15,032,949	15,071,381
PUBLIC WORKS					
Employee Services	3,416,707	3,553,846	3,782,402	3,934,312	4,040,482
Contract Services	9,258,149	9,612,486	10,800,707	11,352,872	11,412,789
Facilities Expense	271,544	273,569	320,690	317,520	323,220
Office Expense	9,908	7,118	9,499	21,420	21,420
Special Dept. Supplies	154,659	189,484	318,085	304,625	271,012
Other Operating	3,703	4,698	7,622	9,754	9,954
Interdepartmental	195,514	170,320	238,950	243,570	243,570
Capital Outlay	102,598	99,395	109,632	124,741	124,741
Total Public Works	13,412,781	13,910,918	15,587,587	16,308,814	16,447,188
RECREATION AND COMMUNITY SERVICES					
Employee Services	8,994,095	8,897,626	9,593,059	10,554,736	10,820,478
Contract Services	599,321	482,401	624,525	777,668	741,688
Facilities Expense	1,422,229	1,411,920	1,569,473	1,555,903	1,690,794
Office Expense	20,522	14,851	24,263	31,875	31,815
Special Dept. Supplies	665,100	543,370	599,350	777,780	821,048
Other Operating	21,391	14,726	32,074	32,740	35,386
Interdepartmental	645,156	708,612	866,350	889,390	889,390
Capital Outlay	79,013	60,869	251,109	81,000	201,000
Total Recreation and Community Services	12,446,827	12,134,375	13,560,203	14,701,092	15,231,599
TOTAL GOVERNMENTAL ACTIVITIES	\$ 53,105,564	\$ 53,952,255	\$ 59,623,834	\$ 62,555,292	\$ 63,964,727

APPROPRIATION SUMMARY**CITY OF LAKEWOOD**

Department	2018-2019 Actual	2019-2020 Actual	2020-2021 Final Estimate	2021-2022 Adopted Budget	2021-2022 Revised Budget
WATER RESOURCES					
Employee Services	\$ 2,401,200	\$ 2,440,244	\$ 2,730,452	\$ 2,860,477	\$ 2,917,454
Contract Services	1,361,143	1,137,999	876,706	961,938	1,007,038
Facilities Expense	1,981,726	1,967,743	2,517,713	2,704,500	2,703,750
Office Expense	7,565	5,009	7,500	10,000	10,000
Special Dept. Supplies	490,675	379,842	604,942	668,443	670,943
Other Operating	4,526,591	4,407,871	4,149,387	4,323,562	4,333,950
Interdepartmental	177,285	180,276	165,363	169,023	169,023
Capital Outlay	6,481	(123,044)	98,338	41,500	41,500
Total Water Resources	10,952,666	10,395,940	11,150,401	11,739,443	11,853,658
INTERNAL SERVICE FUNDS					
Employee Services	791,496	858,784	839,070	909,585	832,028
Contract Services	74,616	57,522	148,700	140,430	145,200
Facilities Expense	32,870	31,286	3,680	34,050	34,050
Office Expense	24,509	24,598	36,150	42,600	43,500
Special Dept. Supplies	343,106	384,452	431,388	488,818	489,538
Other Operating	1,313	535	3,750	6,023	6,050
Interdepartmental	10,824	7,995	11,568	11,664	11,664
Capital Outlay	12,063	6,995	85,000	10,000	10,000
Total Internal Service Funds	1,290,799	1,372,168	1,559,306	1,643,170	1,572,030
GRAND TOTAL:	\$ 65,349,029	\$ 65,720,364	\$ 72,333,541	\$ 75,937,905	\$ 77,390,415

REVENUE SUMMARY

REVENUE SUMMARY

CITY OF LAKEWOOD

REVENUE COMPOSITION

Rank	Description	2021-2022 Adopted Budget	% of Total	2021-2022 Revised Budget	% of Total	Amount of Change	% of Change
1	Water utility service charges	\$ 14,679,000	17.5%	\$ 13,998,600	15.9%	\$ (680,400)	-4.6%
2	Sales tax	13,742,000	16.4%	14,712,000	16.8%	970,000	7.1%
3	Motor vehicle in lieu / ERAF	10,161,240	12.1%	10,407,000	11.8%	245,760	2.4%
4	Sales and Use Tax- Local	9,825,000	11.7%	10,300,000	11.7%	475,000	4.8%
5	Refuse service charges	6,291,100	7.5%	6,287,452	7.2%	(3,648)	-0.1%
6	Property tax	5,697,000	6.8%	6,003,000	6.8%	306,000	5.4%
7	Utility users tax	2,748,000	3.3%	2,716,000	3.1%	(32,000)	-1.2%
8	Gas tax	1,800,600	2.1%	1,911,288	2.2%	110,688	6.1%
9	Franchise fees	1,515,000	1.8%	1,540,000	1.8%	25,000	1.7%
10	Building Permits & Fees	1,420,200	1.7%	1,482,296	1.7%	62,096	4.4%
	Sub-total	67,879,140	80.8%	69,357,636	79.0%	1,478,496	2.2%
11	Prop A Transit	1,400,000	1.7%	1,613,923	1.8%	213,923	15.3%
12	Prop C Transit	1,300,000	1.5%	1,338,707	1.5%	38,707	3.0%
13	Rents & Concession	1,044,198	1.2%	701,675	0.8%	(342,523)	-32.8%
14	Measure M	975,000	1.2%	1,137,901	1.3%	162,901	16.7%
15	Measure R	925,000	1.1%	1,004,030	1.1%	79,030	8.5%
16	Recreation fees	914,230	1.1%	592,649	0.7%	(321,581)	-35.2%
17	Measure W	800,000	1.0%	800,000	0.9%	0	0.0%
18	Public Safety Services and Fees	617,976	0.7%	900,392	1.0%	282,416	45.7%
19	CDBG (Block Grant)	530,000	0.6%	1,036,444	1.2%	506,444	95.6%
20	Business licenses	484,000	0.6%	600,000	0.7%	116,000	24.0%
	Sub-Total	8,990,404	10.7%	9,725,721	11.1%	735,317	8.2%
	All other	7,135,234	8.5%	8,742,227	10.0%	1,606,993	22.5%
	Grand total	\$ 84,004,778	100%	\$ 87,825,584	100%	\$ 3,820,806	4.5%

REVENUE SUMMARY
CITY OF LAKEWOOD

Description	2018-2019 Actual	2019-2020 Actual	2020-2021 Final Estimate	2021-2022 Adopted Budget	2021-2022 Revised Budget
GENERAL FUND:					
Property taxes	\$ 5,473,239	\$ 6,009,394	\$ 5,922,000	\$ 5,697,000	\$ 6,003,000
Sales tax	14,635,987	13,552,006	13,834,000	13,742,000	14,712,000
Sales and use tax- local	0	3,142	9,800,000	9,825,000	10,300,000
Utility users tax	3,061,021	2,650,026	2,736,000	2,748,000	2,716,000
Other taxes	2,027,222	2,023,494	2,013,000	1,705,000	1,948,000
Licenses & permits	1,344,705	1,294,945	1,315,591	1,084,000	1,132,598
Fines & forfeitures	877,832	734,643	512,300	782,100	781,100
Use of money & property	2,591,824	2,818,986	885,704	1,081,318	993,795
From other agencies	9,469,623	9,712,751	11,491,200	10,252,240	10,483,000
Current service charges and other revenue	9,806,940	8,442,151	8,291,234	9,045,406	9,148,391
Total General Fund	49,288,392	47,241,538	56,801,029	55,962,064	58,217,884
SPECIAL OLYMPICS FUND:					
Current service charges	8,181	8,460	5,100	7,000	7,000
Total Special Olympics	8,181	8,460	5,100	7,000	7,000
COMMUNITY FACILITY FUND:					
Use of money & property	264,884	185,293	0	255,000	175,000
Current service charges	51,347	44,310	0	40,000	20,000
Total Community Facility	316,230	229,603	0	295,000	195,000
CABLE TV FUND:					
Other taxes	532,817	557,337	550,000	550,000	550,000
Current service charges	167,926	164,327	156,000	167,000	167,000
Total Cable TV Fund	700,742	721,664	706,000	717,000	717,000
AQMD FUND:					
Use of money & property	8,046	10,269	5,000	5,000	5,000
From other agencies	105,294	101,076	101,000	100,000	100,000
Total AQMD Fund	113,340	111,344	106,000	105,000	105,000

REVENUE SUMMARY
CITY OF LAKEWOOD

Description	2018-2019 Actual	2019-2020 Actual	2020-2021 Final Estimate	2021-2022 Adopted Budget	2021-2022 Revised Budget
CDBG GRANT FUNDS:					
Use of money & property	\$ 2,052	\$ 13,637	\$ 5,000	\$ 5,000	\$ 5,000
From other agencies	538,646	229,397	631,603	495,000	1,001,444
Current service charges	15,000	52,634	41,733	35,000	35,000
Total CDBG Funds	555,699	295,667	678,336	535,000	1,041,444
HOUSING SUCCESSOR AGENCY					
Use of money & property	81,002	78,399	9,000	5,300	5,300
Current service charges	144,000	109,056	180,000	165,000	180,000
Total Housing Successor Fund	225,002	187,455	189,000	170,300	185,300
MEASURE M					
Use of money & property	21,724	57,349	30,000	30,000	30,000
From other agencies	1,114,213	1,102,898	925,000	975,000	1,137,901
Total Measure M Fund	1,135,937	1,160,247	955,000	1,005,000	1,167,901
MEASURE R					
Use of money & property	66,694	73,730	60,000	60,000	60,000
From other agencies	990,346	978,737	900,000	925,000	1,004,030
Total Measure R Fund	1,057,040	1,052,467	960,000	985,000	1,064,030
MEASURE W					
From other agencies	0	0	1,091,873	800,000	800,000
Total Measure R Fund	0	0	1,091,873	800,000	800,000
PARK DEDICATION FUND:					
Other taxes	11,550	7,260	11,200	6,500	6,500
Total Park Dedication Fund	11,550	7,260	11,200	6,500	6,500
PROP A TRANSIT FUND:					
Other taxes	1,591,472	1,575,466	1,350,000	1,400,000	1,613,923
Use of money & property	16,726	30,552	20,000	20,000	20,000
Current service charges	3,800	0	35,690	0	0
Total Prop A Fund	1,611,998	1,606,018	1,405,690	1,420,000	1,633,923

REVENUE SUMMARY
CITY OF LAKEWOOD

Description	2018-2019 Actual	2019-2020 Actual	2020-2021 Final Estimate	2021-2022 Adopted Budget	2021-2022 Revised Budget
PROP C TRANSIT FUND:					
Other taxes	\$ 1,320,082	\$ 1,306,853	\$ 1,200,000	\$ 1,300,000	\$ 1,338,707
Use of money & property	76,749	61,818	45,000	45,000	45,000
Total Prop C Fund	1,396,831	1,368,671	1,245,000	1,345,000	1,383,707
ROAD MAINTENANCE & REHAB					
Use of money & property	16,622	45,939	30,000	30,000	30,000
From other agencies	1,580,222	1,409,006	1,372,111	1,350,000	1,537,746
Total Road Maint & Rehab	1,596,844	1,454,945	1,402,111	1,380,000	1,567,746
STATE GAS TAX FUND/TRAFFIC CONGESTION RELIEF:					
Use of money & property	17,033	21,876	12,000	12,000	12,000
From other agencies	1,554,647	1,839,042	1,705,263	1,800,600	1,911,288
Total State Gas Tax Fund	1,571,680	1,860,918	1,717,263	1,812,600	1,923,288
SPECIAL GRANTS/ MISC FUNDS:					
Beverage Container Recycling	58,055	13,773	20,041	20,041	20,041
CASP Certification & Trng Grant	14,006	14,792	16,600	12,000	17,000
Central Stores	519	(1,053)	0	300	0
Enforceable Obligations	(145,445)	148,003	0	500,000	500,000
JAG Grant	16,588	90,559	18,425	0	0
Litter Reduction	0	0	22,300	22,300	22,300
Los Angeles County-Open Space	323,374	0	0	0	0
Miscellaneous Grant- LEAP	0	0	0	0	300,000
Prop A Recreation Funds	29,145	29,145	29,955	29,200	29,200
SB2- Housing	0	0	0	0	310,000
Sewer Reconstruction Fund	3,747	5,052	4,350	3,000	3,000
State COPS Grant	252,761	133,421	185,085	179,500	179,500
State Park Grant- San Martin	0	0	0	0	490,000
Used Oil Grant	0	0	21,923	21,923	9,310
Total Special Grants/ Misc Funds	552,750	433,692	318,679	788,264	1,880,351
TOTAL GOVERNMENTAL FUNDS:	\$ 60,142,215	\$ 57,739,949	\$ 67,592,281	\$ 67,333,728	\$ 71,896,074

REVENUE SUMMARY**CITY OF LAKEWOOD**

Description	2018-2019 Actual	2019-2020 Actual	2020-2021 Final Estimate	2021-2022 Adopted Budget	2021-2022 Revised Budget
WATER OPERATIONS FUND:					
Use of money & property	\$ 308,700	\$ 337,506	\$ 207,150	\$ 257,880	\$ 207,880
Current service charges	59,787	50,783	100,000	91,000	151,000
Operating revenues	13,240,648	12,762,566	13,454,000	14,679,000	13,998,600
Total Water Operations Fund	13,609,135	13,150,855	13,761,150	15,027,880	14,357,480
INTERNAL SERVICE FUNDS:					
Graphics and Copy Center	249,235	308,724	354,107	370,315	380,163
Fleet maintenance	963,245	907,556	1,134,183	1,156,217	1,156,217
Geographic Info Systems	57,316	84,729	113,845	116,638	35,650
Total Internal Service Funds	1,269,796	1,301,009	1,602,135	1,643,170	1,572,030
GRAND TOTAL:	\$ 75,021,146	\$ 72,191,813	\$ 82,955,566	\$ 84,004,778	\$ 87,825,584