



2024

# Lakewood Leadership Academy



# **Lakewood Leadership Academy Module 2**

## **Getting to know city government (part 2)**

**February 28, 2024**



# Module 2 Agenda

- ◇ **Recap of Module 1**
- ◇ **Department Head Presentations on City Operations**
  - ◇ **Derek Nguyen, Water Resources**
  - ◇ **Anne Rodriguez, Finance and Administrative Services**
  - ◇ **Valarie Frost, Recreation and Community Services**
  - ◇ **Abel Avalos, Community Development**
  - ◇ **Kelli Pickler, Public Works**
- ◇ **Group Activity – Vision, Mission and Values**
- ◇ **State of the City Video**





**Derek Nguyen**  
Director of Water Resources

Dr. Derek Nguyen is a registered professional civil engineer in California. He is also a D5 and T3 water distribution and treatment operator. He has over 20 years of experience working in the water resources industry for municipal government. Dr. Derek Nguyen has a Bachelor of Science Degree in Civil Engineering from Cal Poly Pomona University, a Masters Degree in Civil Engineering from Cal State Fullerton and a Ph.D. in Environmental Engineering from the University of California, Irvine.





# Water Resources Department



**Derek Nguyen, Ph.D., P.E.**  
*Director of Water Resources*



**February 28, 2024**

# Today's GOALS

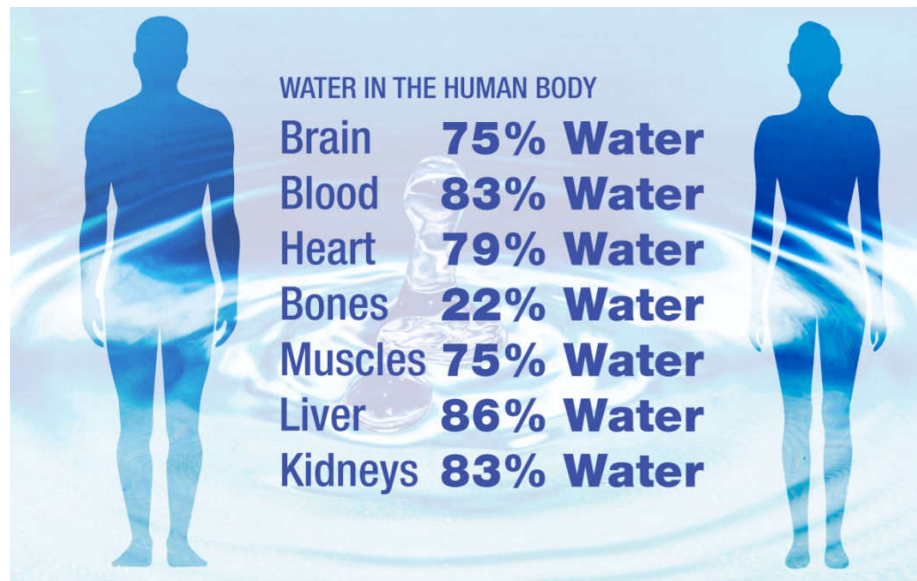
- ✓ **Brief History of Water**
- ✓ **Water in California**
- ✓ **Lakewood Water Dept.**



# Water Facts

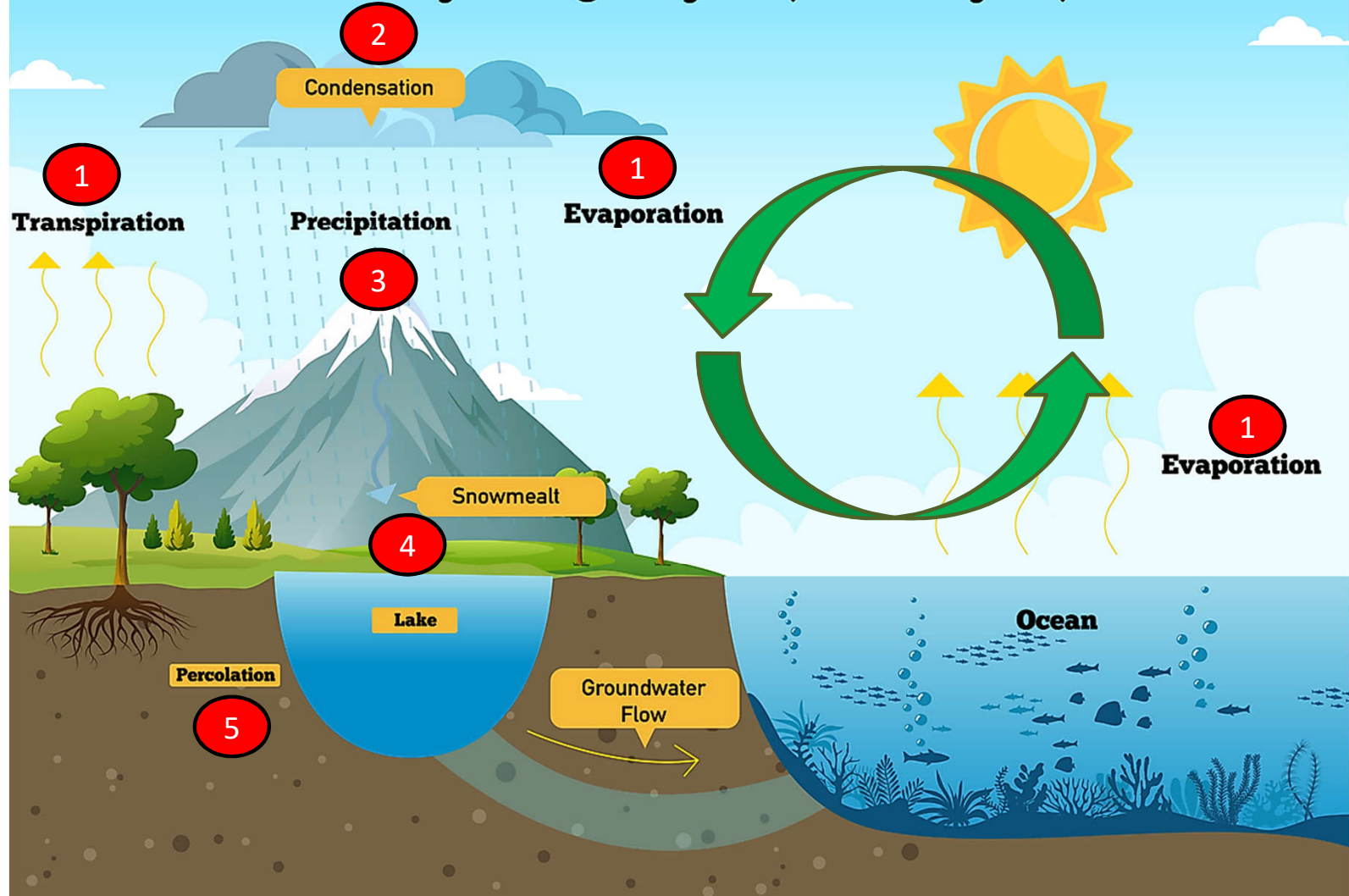


- ☐ 97% of water in ocean
- ☐ 2% in glaciers
- ☐ 0.5% in GW, lakes & streams
- ☐ Atmosphere, Humans, Animals & All Living Things





# The Hydrologic Cycle (Water Cycle)







### ✓ State Water Project

- ☐ Began 1951, 1961 - 1967
- ☐ 28 Dams
- ☐ 26 Pump Stations
- ☐ 660 Mi. of Aqueducts
- ☐ Sac. Bay-Delta to Central Coast & SoCal

### ✓ SWP - 29 Contractors

- ☐ Metropolitan Water District of Southern CA

Source: DWR 2002



# CALIFORNIA WATER SYSTEMS

## Major Water Infrastructure





## LA Aqueduct

- Began 1908 & Completed 1913
- 340 Mi., 7 Storage Reservoirs
- Traditionally Supplies 2/3 of LA
- Now 1/3 by Federal Court Ruling

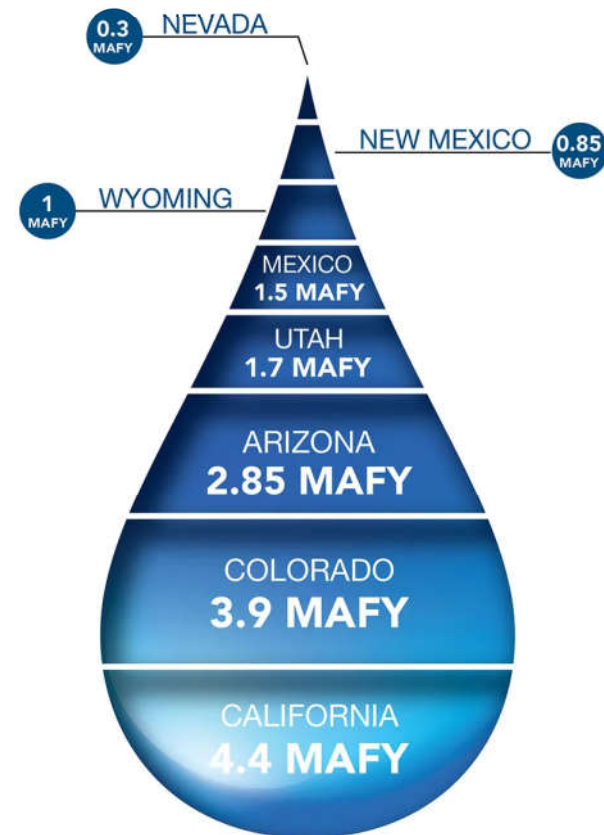
Source: LADWP





# Colorado River

## The Colorado River Flows Through 7 Western States Plus Mexico



MAFY = million acre-feet per year

# Southern California Water Sources

1. Imported Supplies (NorCal & Colorado River)
2. Groundwater
3. Recycled Water
4. Stormwater Capture





## WRD Serves 43 Cities

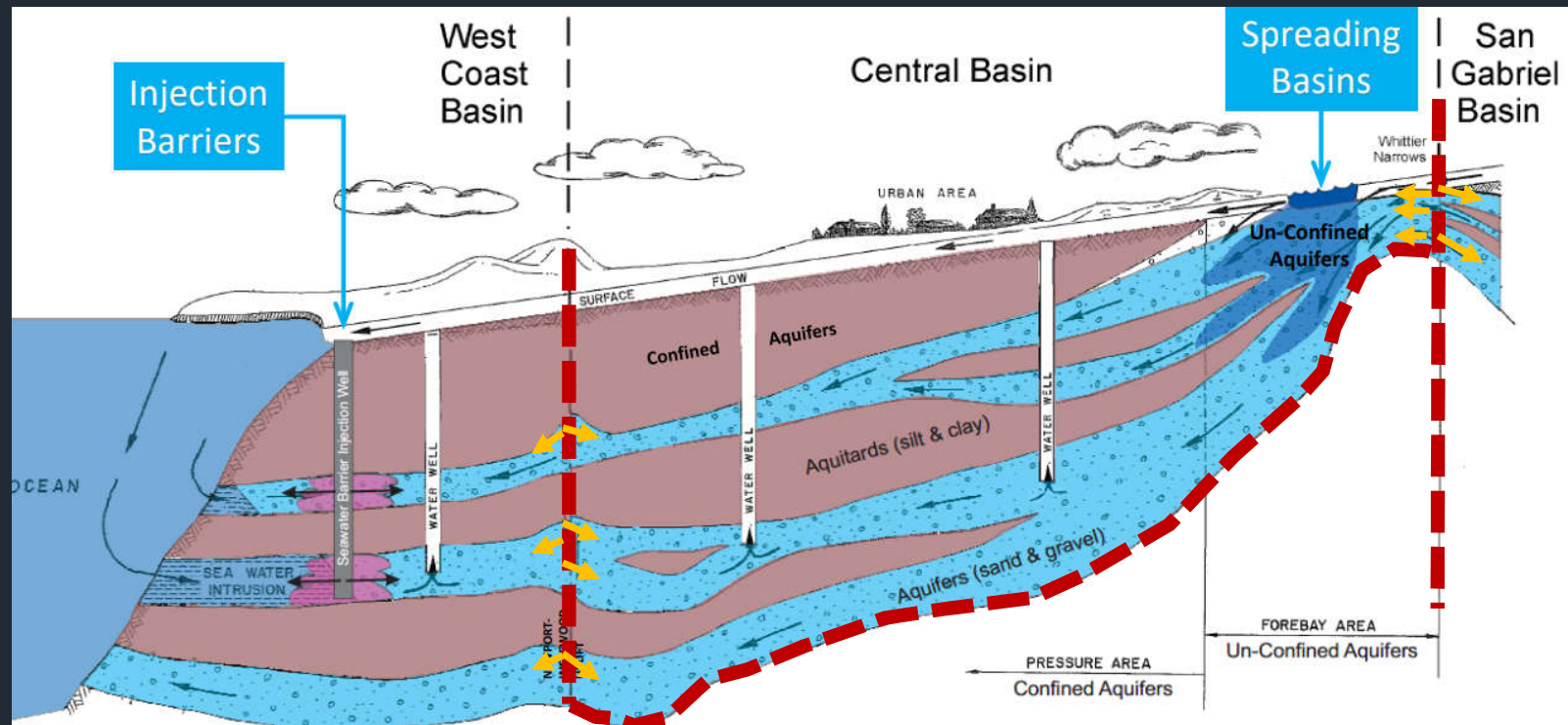
|                       |                  |                  |
|-----------------------|------------------|------------------|
| Artesia               | Bell             | Bellflower       |
| Bell Gardens          | Carson           | Cerritos         |
| City of Commerce      | Compton          | Cudahy           |
| Downey                | El Segundo       | Gardena          |
| Hawaiian Gardens      | Hawthorne        | Hermosa Beach    |
| Huntington Park       | Inglewood        | La Habra Heights |
| La Mirada             | Lakewood         | Lawndale         |
| Lomita                | Long Beach       | Los Angeles      |
| Lynwood               | Manhattan Beach  | Maywood          |
| Montebello            | Monterey Park    | Norwalk          |
| Palos Verdes Estates  | Paramount        | Pico Rivera      |
| Rancho Palos Verdes   | Redondo Beach    | Rolling Hills    |
| Rolling Hills Estates | Santa Fe Springs | Signal Hill      |
| South Gate            | Torrance         | Vernon           |
| Whittier              |                  |                  |

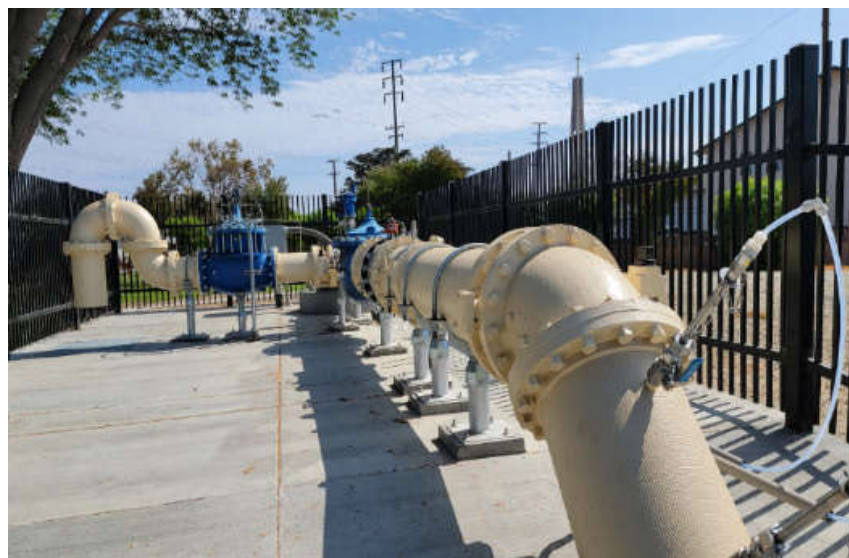
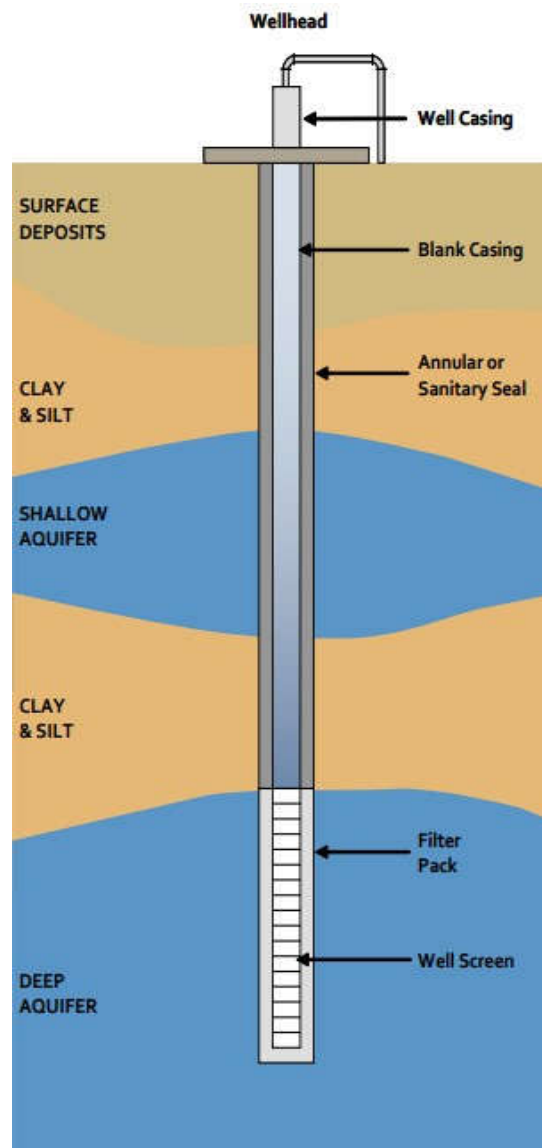
## Top 10 Water Rights Holders

|                               |           |
|-------------------------------|-----------|
| 1. Long Beach                 | 32,692 AF |
| 2. LADWP                      | 17,236 AF |
| 3. Downey                     | 16,553 AF |
| 4. Golden State               | 16,439 AF |
| 5. CA Water Serv. (East LA)   | 11,774 AF |
| 6. South Gate                 | 11,183 AF |
| 7. Lakewood                   | 9,432 AF  |
| 8. Vernon                     | 7,539 AF  |
| 9. CA Water Serv. (Dominguez) | 6,480 AF  |
| 10. Paramount                 | 5,883 AF  |











# Lakewood Water History

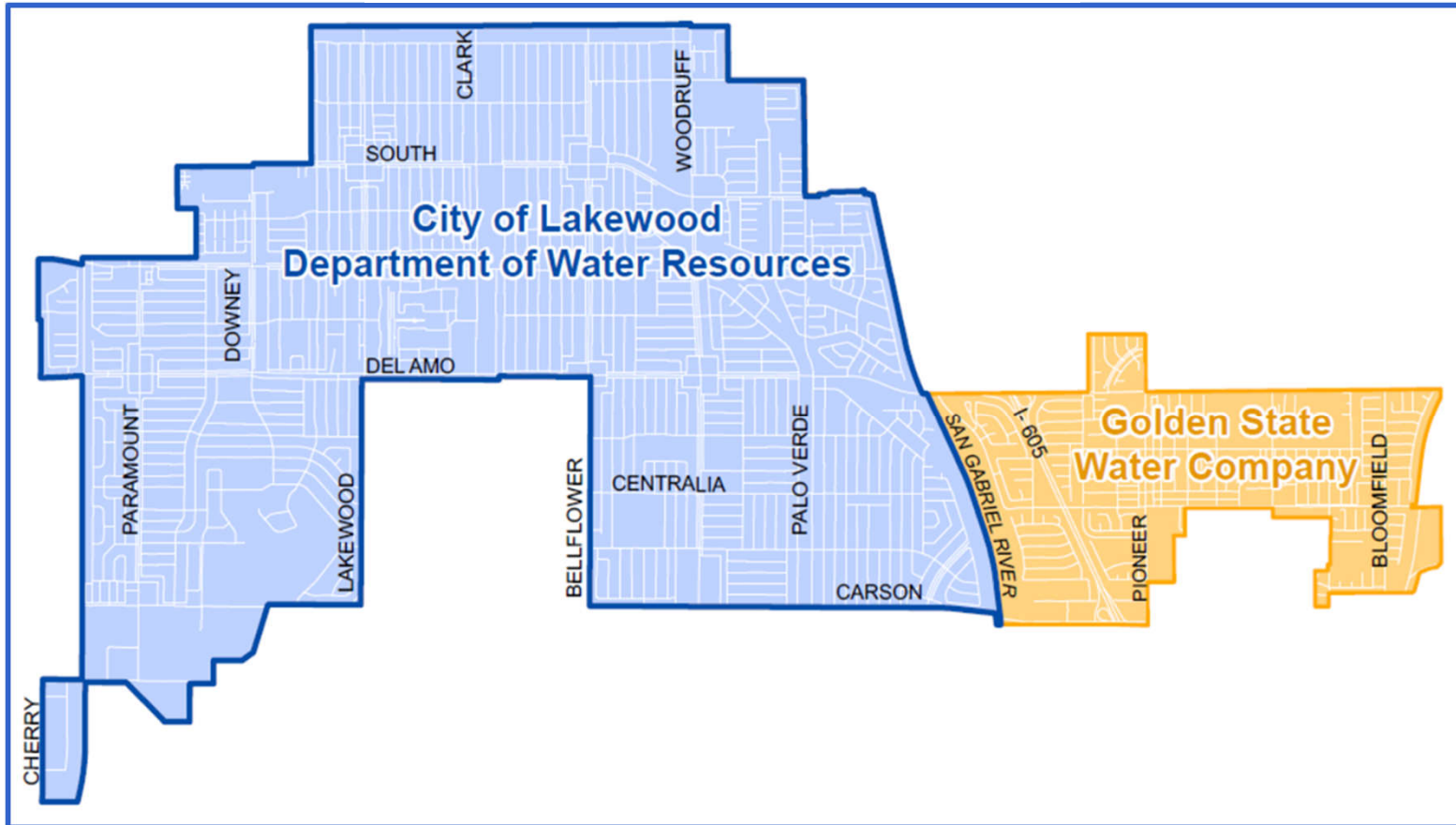
- ✓ **1897** Bixby Family sold 7,000 acres to William Clark of Montana for **\$350,000**
- ✓ 1904 Clark Family formed Montana Land Company
- ✓ 1949 Lakewood Park Corporation purchased Montana Land Company
- ✓ **1951–1959 Lakewood Water & Power Company**
- ✓ **March 1954 – City of Lakewood was incorporated**
- ✓ **1959 – City purchased Lakewood Water and Power Company**



**Water operations became a city division with the purchase of the Lakewood Water and Power Company in 1959.**

# City of Lakewood

## Water Resources Department



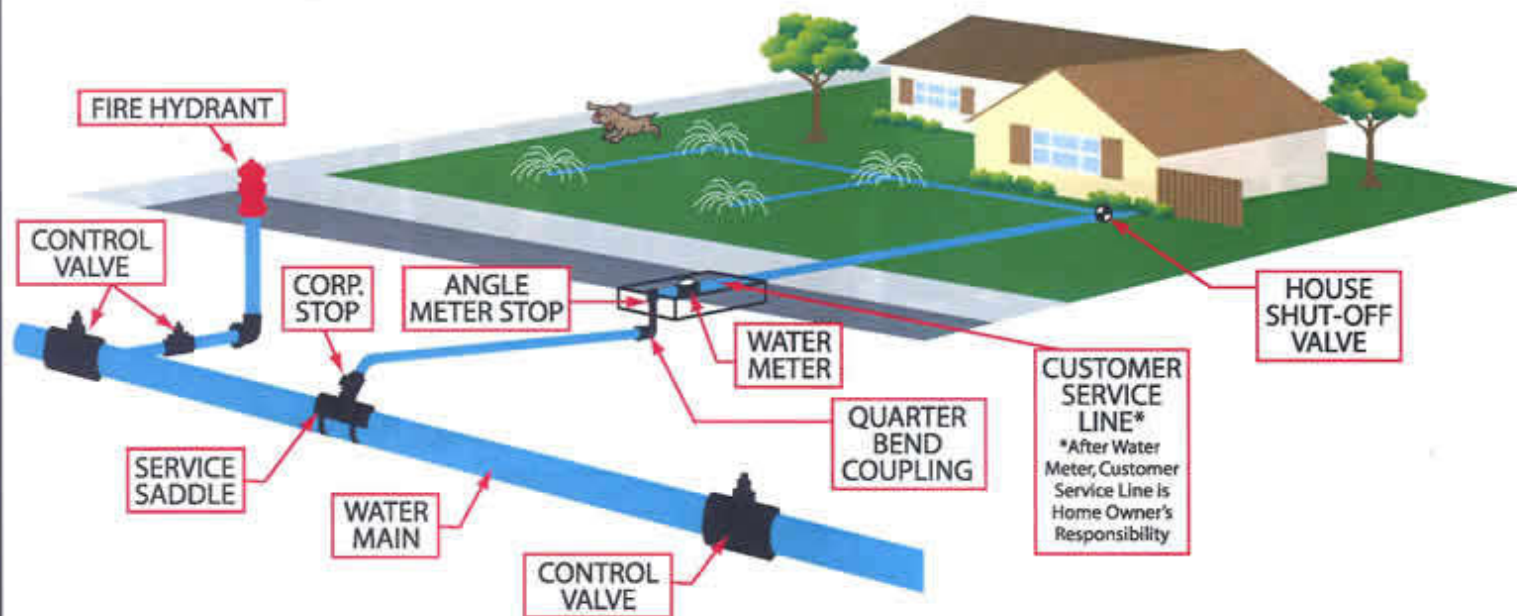
# Typical Residential Water Service Connection

The diagram illustrates the typical residential water service connection. It shows a blue line representing the water main running horizontally. A vertical branch connects to a red fire hydrant. The main line continues to the right, passing through a control valve, a service saddle, a corp. stop, an angle meter stop, a water meter, a quarter bend coupling, and another control valve. A branch from the water meter leads to a house, ending at a house shut-off valve. A customer service line is shown as a dashed blue line from the water meter to the house. A note states: "CUSTOMER SERVICE LINE\* \*After Water Meter, Customer Service Line is Home Owner's Responsibility".

**Typical Residential Water Service Connection**

Labels in the diagram include:

- FIRE HYDRANT
- CONTROL VALVE
- CORP. STOP
- ANGLE METER STOP
- WATER METER
- HOUSE SHUT-OFF VALVE
- CUSTOMER SERVICE LINE\*  
\*After Water Meter, Customer Service Line is Home Owner's Responsibility
- QUARTER BEND COUPLING
- CONTROL VALVE
- WATER MAIN
- SERVICE SADDLE









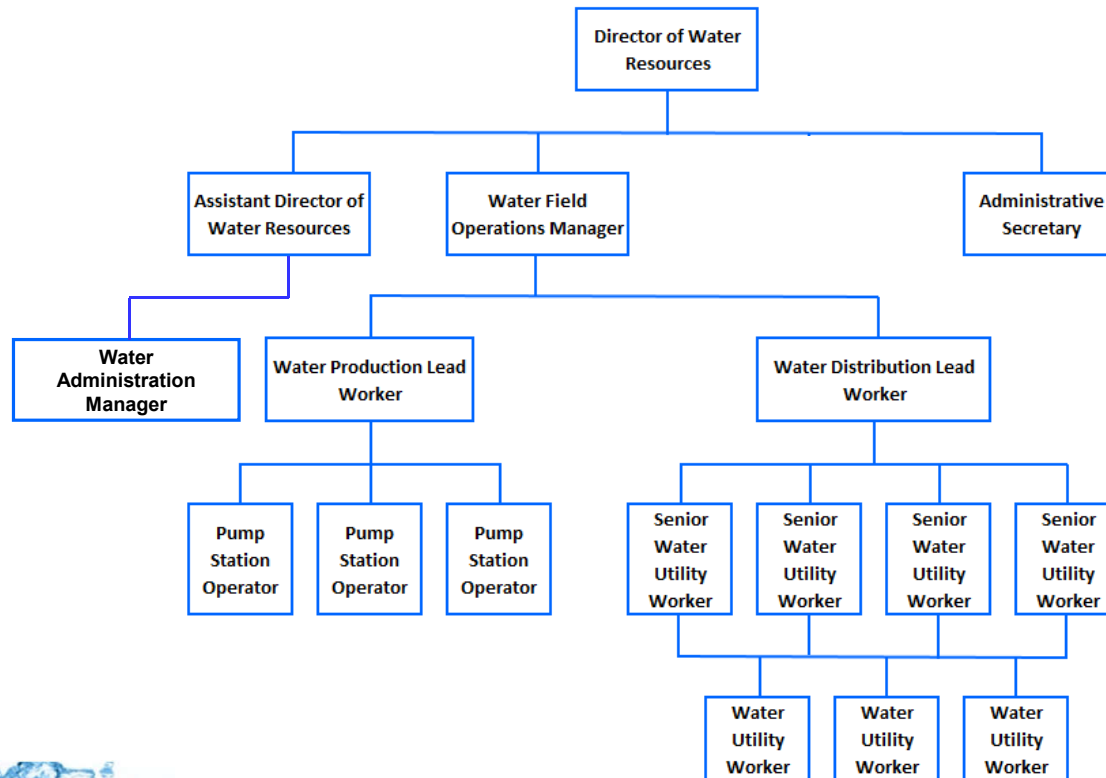
## Water Resources Dept.

*We are committed to providing safe, reliable and high quality drinking water services to Lakewood customers*

|                               |                                       |
|-------------------------------|---------------------------------------|
| <b>Service Connections:</b>   | 20,300 Homes & Businesses             |
| <b>Population Served:</b>     | 66,000 People                         |
| <b>Miles of Water Mains:</b>  | 180 (Built 1937 & 1950s)              |
| <b>Water Wells:</b>           | 11 (Built 1937 - 2022)                |
| <b>Storage Reservoirs:</b>    | 9                                     |
| <b>Storage Capacity:</b>      | 12.9 MG                               |
| <b>Emergency Connections:</b> | MWD, LB, GSWC, Cerritos & Signal Hill |

**We Do All of This...with a Staff of 17**







### **1) Management & Administration:**

- Management of Personnel & Water System
- Interface with Public, Elected Officials, Inter-Agencies & Regulators

### **2) Engineering & Water Quality**

- CIP projects, planning, design and construction
- Water Quality Reporting

### **3) Water Operations**

- Operate & Maintain 11 Wells, 9 Storage Reservoirs, 3 Plant Facilities
- Maintain 180 mi. pipelines, 1541 Hydrants, 4257 Valves & 20,300 Connections

### **4) Water Administration Program**

- Customer Complaints and Service Orders
- Water Education & Water Conservation
- Outreach, Compliance and Rebate





Questions



# This Evening's Speakers



**Anne Rodriguez**

Assistant Director of Finance & Administrative Services

Anne Rodriguez has worked for the City of Lakewood for 16 years. She was first hired as an Accountant, was promoted to Senior Accountant, Finance Manager and, now serves as the Assistant Director of Finance and Administrative Services. Prior to working with the city, she worked at California State University- Chancellor's Office Risk Management Authority and at Su Casa~ Ending Domestic Violence, serving in various capacities in finance, accounting, treasury, and risk management. She holds a Bachelor's degree in Accounting and Master's degree in Business Administration. She is an active member of the Lakewood community as part of the Soroptimist International of Lakewood/Long Beach and as an advisory board for Su Casa.



# Finance and Administrative Services Department

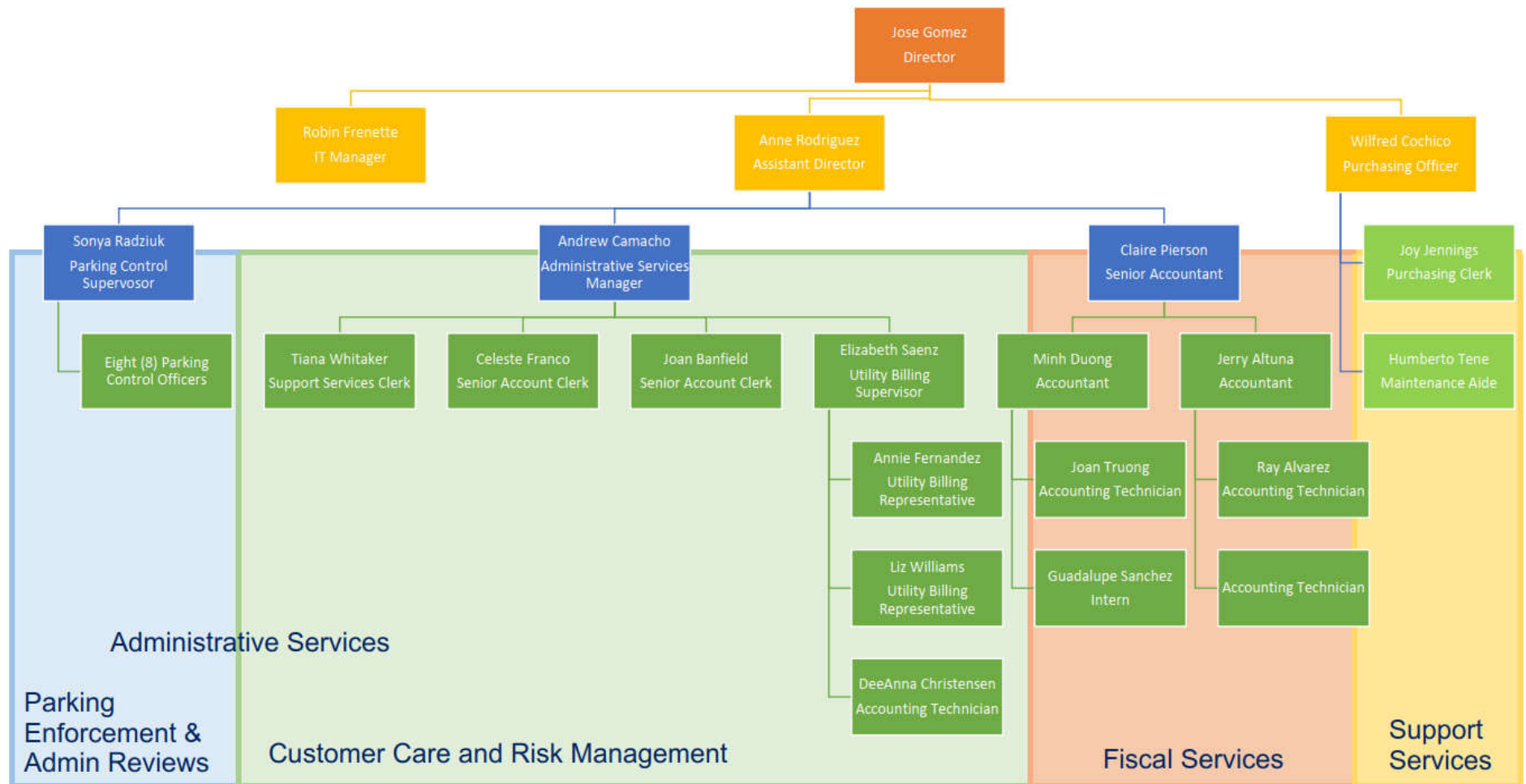


# Mission

In a manner of excellence, integrity and dedication, the City's Finance and Administrative Services Department (FASD) is committed to providing fiscally responsible financial management, appropriate internal control and cooperative guidance to City staff, the Mayor, City Council and the Citizens of Lakewood.



# Meet our FASD Team





# I. Administrative Services



# Administrative Services Functions



► Utility Billing Operations (Water and Refuse/Trash)

► Parking Control and Enforcement



# Administrative Services and Customer Care Functions

## ► Business License

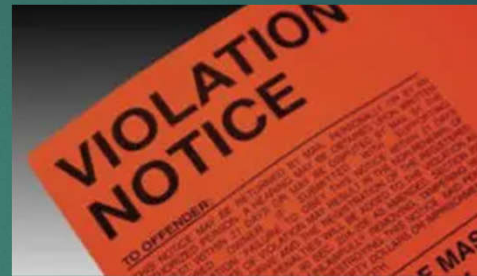


## ► Special Events and Film Permits



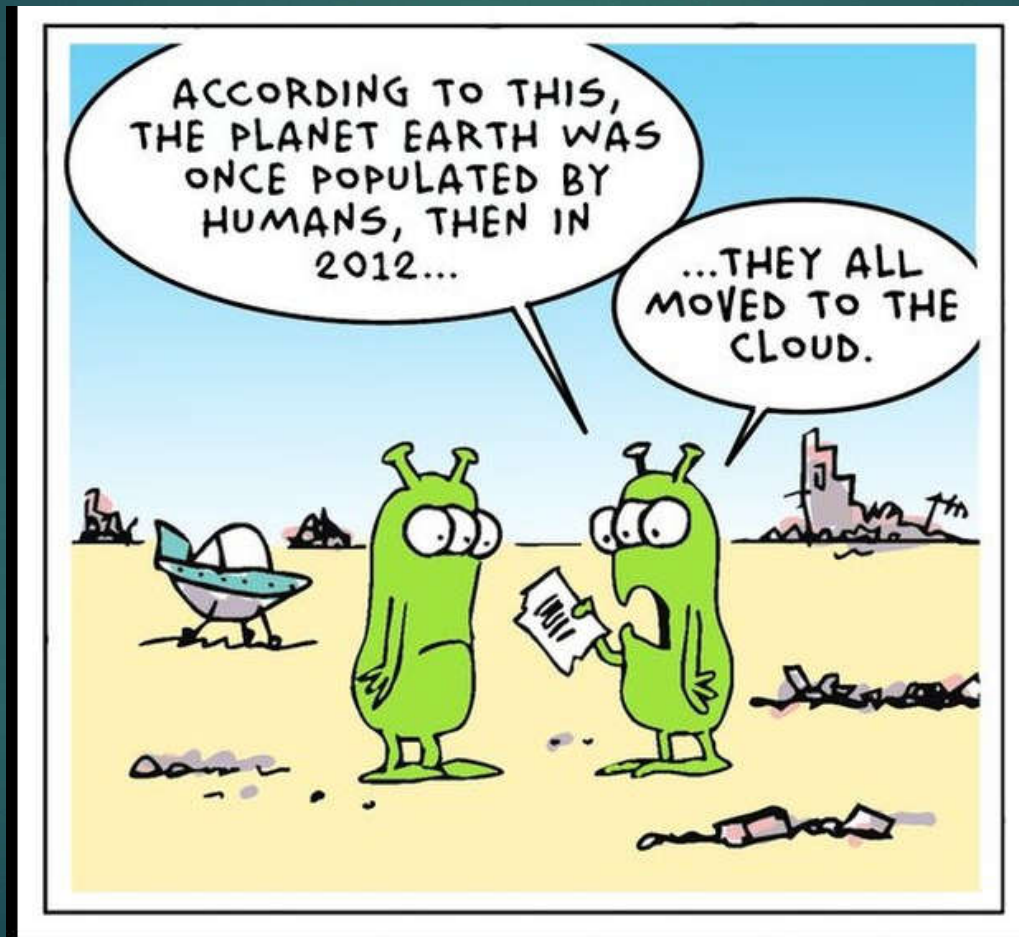
# Administrative Services and Customer Care Functions

- ▶ Administrative Hearings and Appeals



- ▶ Fireworks Booth

## II. Support Services



# Support Services Functions- IT

**Hurry up guys!  
We've got an error page!**





# Support Services Functions- Purchasing and Procurement



# Support Services Functions- Risk Management

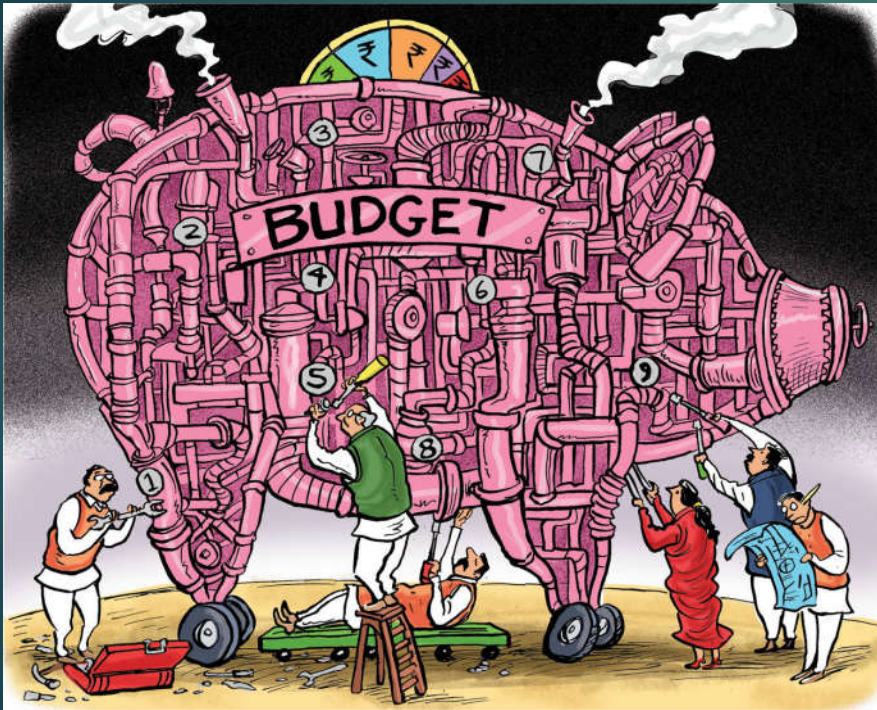


### III. Fiscal Services





# Fiscal Services Functions- Budget



The budget is the most important financial planning tool that the governing body has. This is where you shape the financial direction of the city.

# Fiscal Services Functions- Budget

## ▶ Budget- 6 Step Process

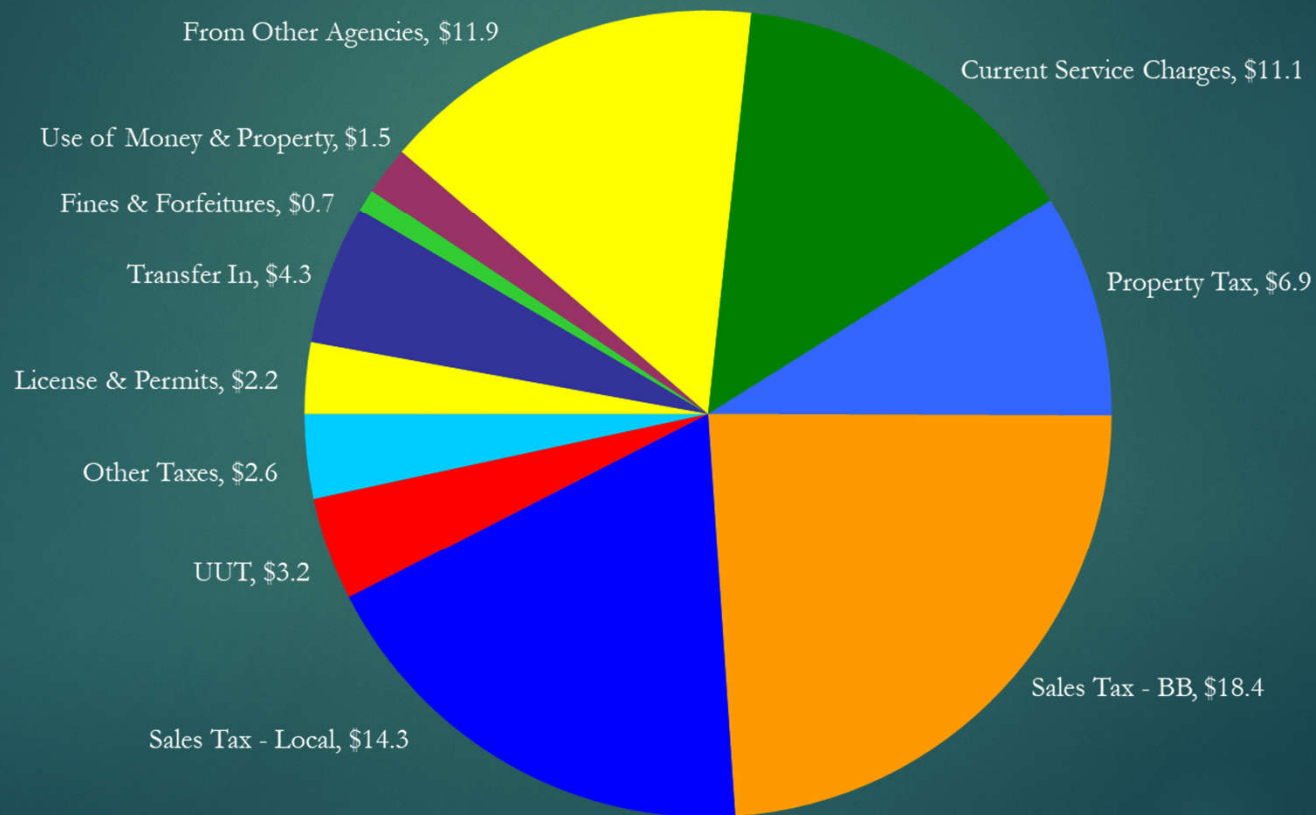
- ▶ Planning
- ▶ Budgetary Guidelines
- ▶ Department Budget
- ▶ Review
- ▶ Presentation at Council Meeting
- ▶ Monitor

## ▶ Types of Budget

- ▶ Operating (General & Special Revenue Funds)
- ▶ Capital
- ▶ Water Utility

# FY 2023-24: General Fund Revenues

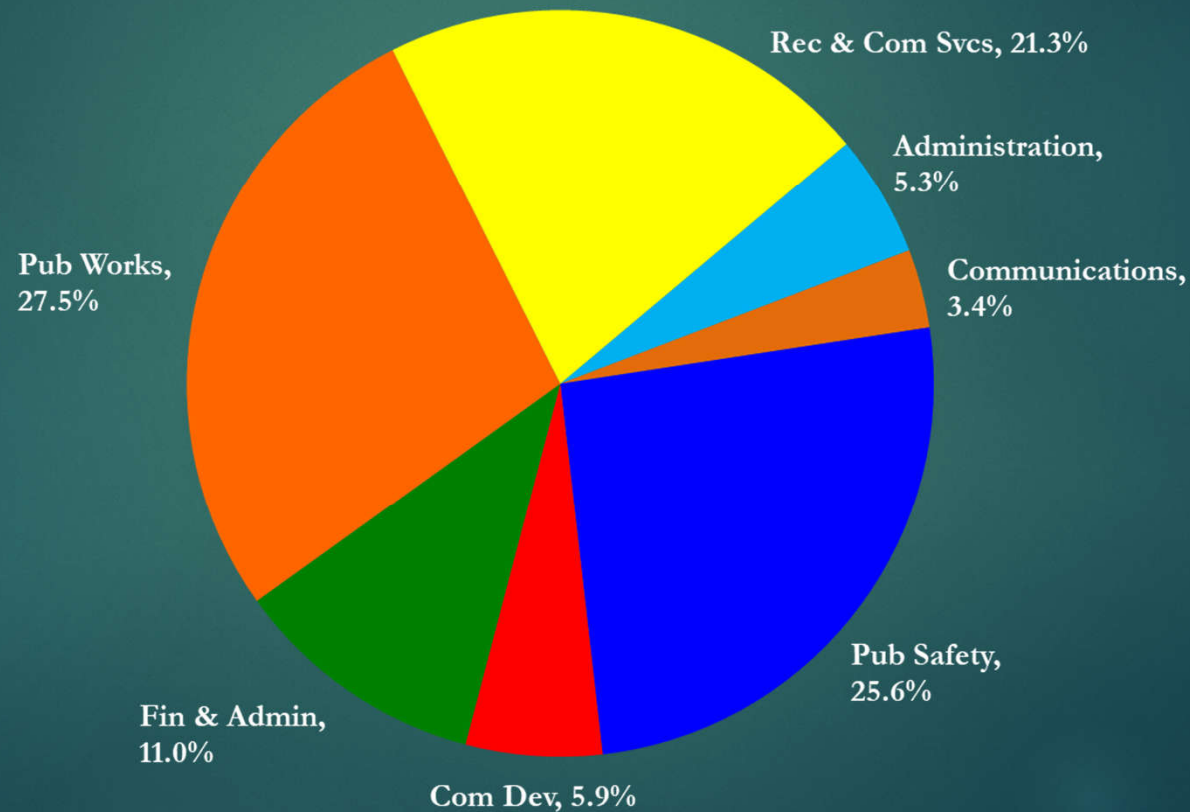
**\$77.1 Million**





# FY 2023-24 : GF Departmental Expenditures

**\$70.4 Million**



# Fiscal Services Functions- Budget Document



Many Faces. One Lakewood.



Lakewood, California



# Fiscal Services Functions- Annual Comprehensive Financial Report (ACFR)

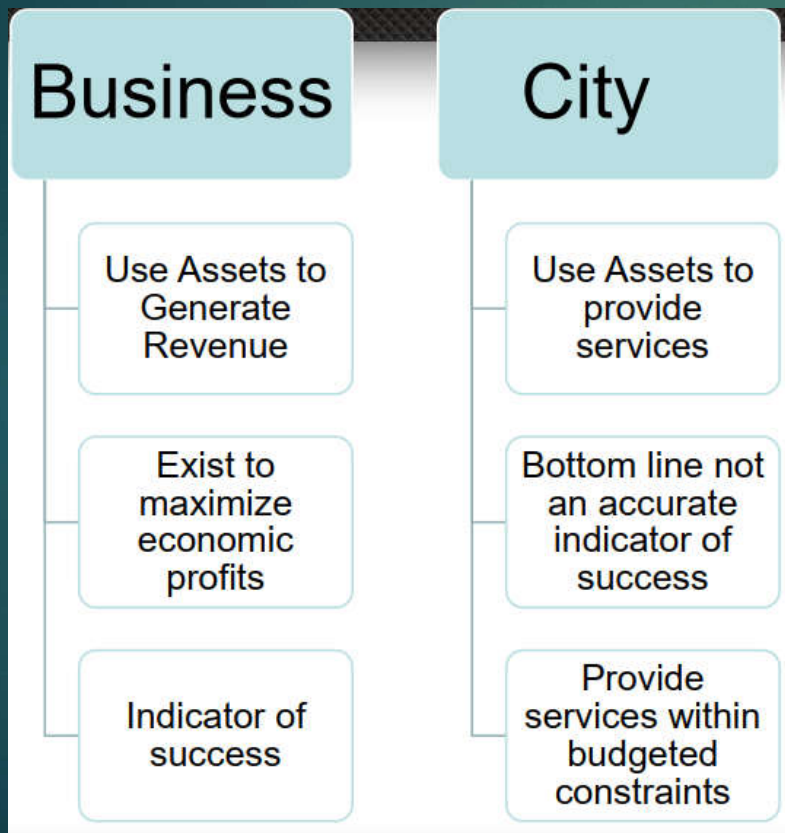
The City's financial reports (ACFR) are compiled to answer three basic questions:

- Where did the funds come from?
- What activities did we spend the funds on this year?
- Do we have enough funds to meet our obligations in the future years (what do we have left and our Fund Balance)?





# Fiscal Services Functions- General Accounting



“How much money did we make?”

VS

“How did we spend the money?”

# Fiscal Services Functions- General Accounting

- Accounts Payable

- Accounts Receivable

- CIPs

- Grants Accounting

**Accounting**  
**is** the *language*  
of **business.**

- Audit

- Internal Controls

- Payroll & Benefits

- Cash Management

- Treasury





Thank you!

CITY OF  
LAKEWOOD

*California*







## **Valarie Frost**

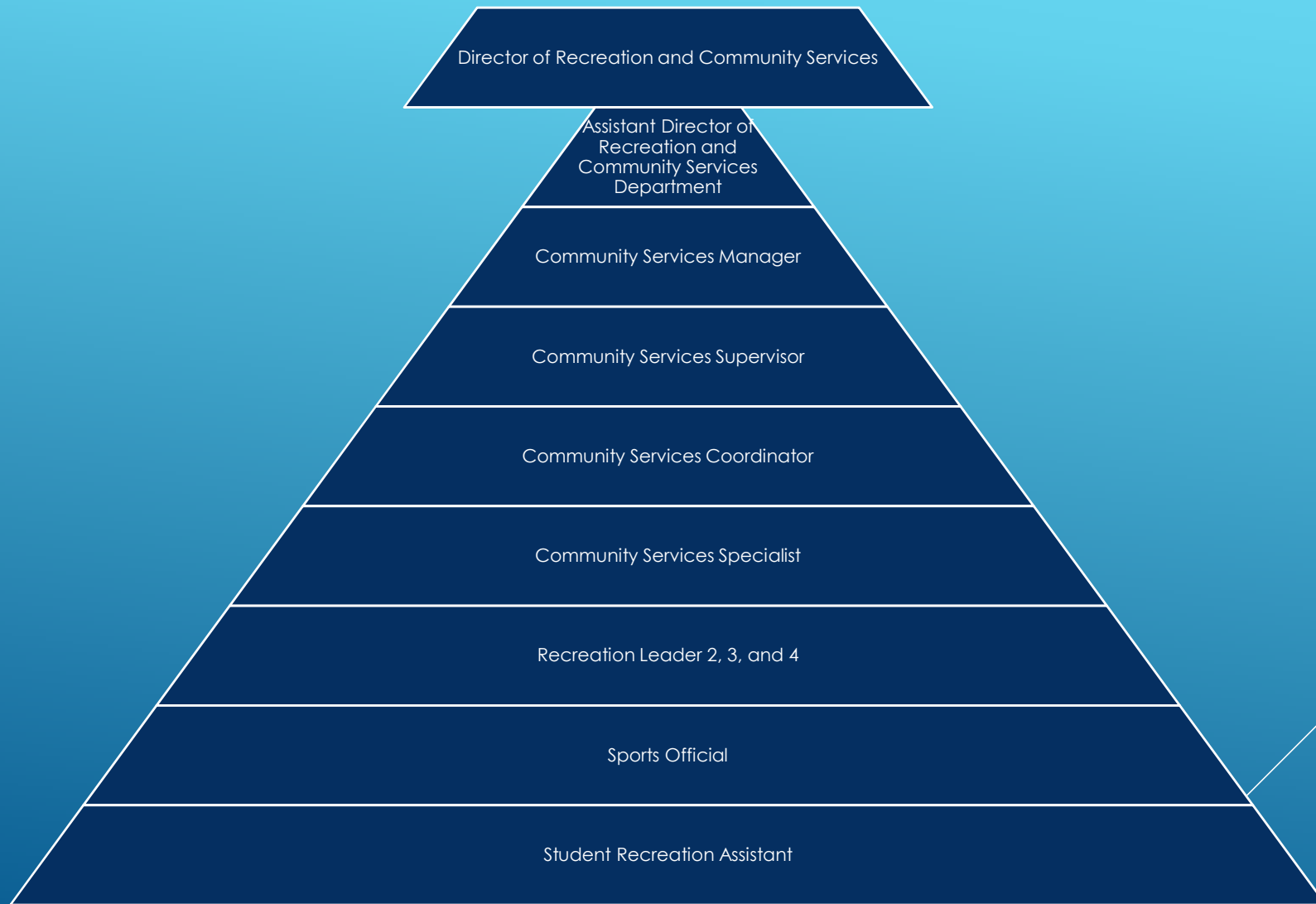
Director of Recreation and Community Services

Valarie Frost joined the city in 1994 as a Student Recreation Assistant and steadily climbed through the ranks to become the RCS Director in 2018. She earned her bachelor's and master's degrees from CSU Long Beach. Valarie has received numerous awards, including the City of Lakewood's 2003 Manager of the Year, the Women in Leisure Services' National Award of Merit in 2014, and the 2020 Woman of Achievement for the Thirty-Second District of the California State Senate. Alongside her professional accomplishments, she remains committed to community service, actively participating in various organizations and volunteer efforts, both locally and internationally. Valarie is recognized for her dedication to the field of recreation and her commitment to mentoring future professionals.

# THE RECREATION & COMMUNITY SERVICES DEPARTMENT

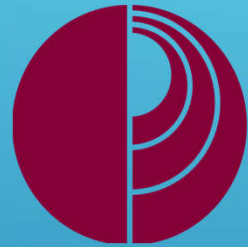
Lakewood Leadership – Class of 2024







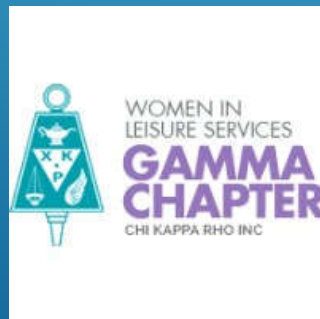




California State University  
**DOMINGUEZ HILLS**



CALIFORNIA STATE UNIVERSITY  
**LONG BEACH**



# RCS MISSION STATEMENT

The Recreation and Community Services Department strives to enhance the quality of life for all residents now and in the future by providing quality recreation programs, services, events, and active and passive spaces.



<https://vimeo.com/315778772?share=copy>

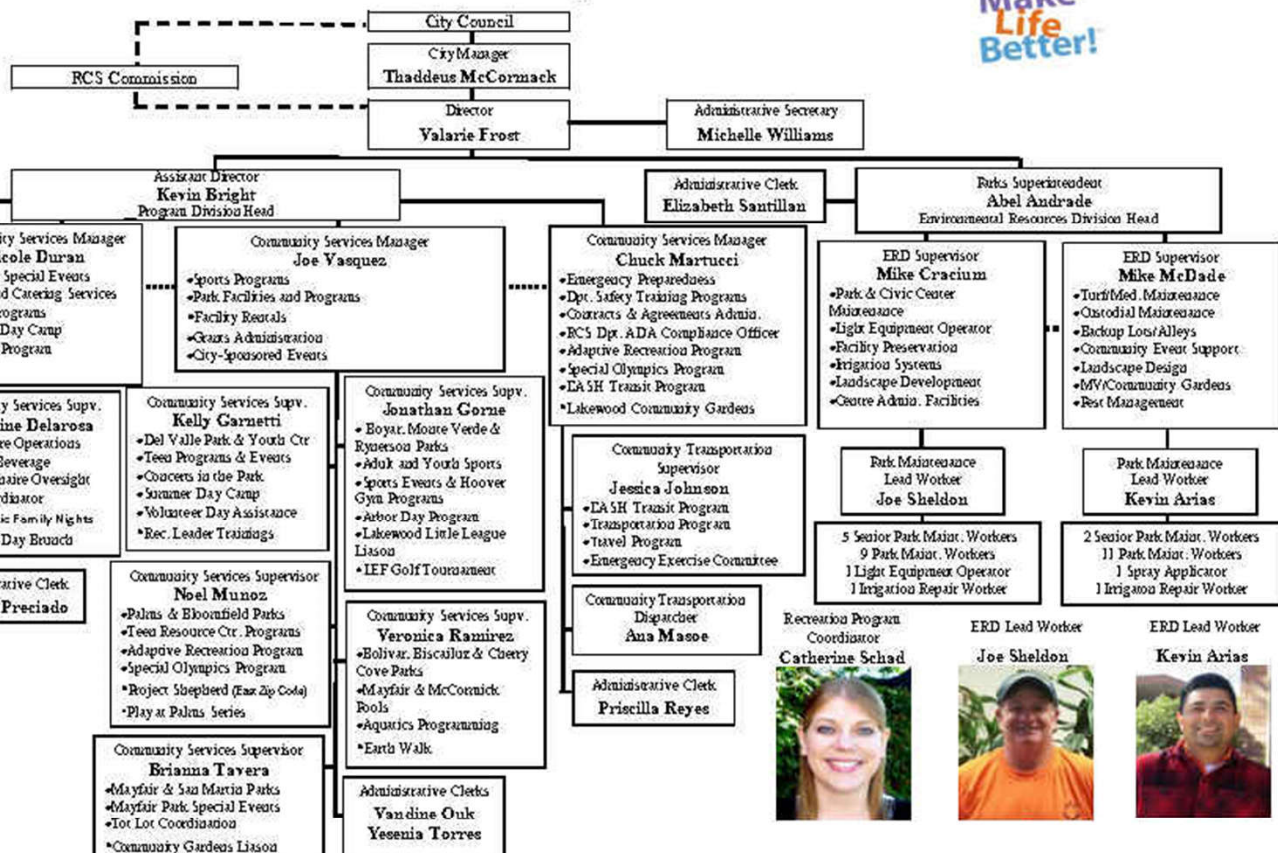






# Department of Recreation and Community Services

**Parks  
Make  
Life  
Better!**



## Community Services Supervisors

Caitlin Cariso



Lorraine Delarosa



Kelly Garnetti



Jonathan Gorne



Sabrina Junkin



Noel Munoz



Veronica Ramirez



Brianna Tavera



Community Transportation Supervisor  
Jessica Johnson



Director  
Valarie Frost



Administrative Secretary  
Michelle Williams



Assistant Director  
Kevin Bright



Parks Superintendent  
Abel Andrade



Comm. Svcs. Mgr.  
Nicole Duran



Comm. Svcs. Mgr.  
Nancy Hitt



Comm. Svcs. Mgr.  
Chuck Martucci



Comm. Svcs. Mgr.  
Joe Vasquez



ERD Supervisor  
Mike Cracium



ERD Supervisor  
Mike McDade













# City of Lakewood Parks & Facilities Guide



## Biscailuz Park (BIS)

2601 Dollar St.  
562-634-3348

## Bloomfield Park/TRC (BLM)

21420 Pioneer Blvd.  
562-865-1717

## Bolivar Park (BOL)

3300 Del Amo Blvd.  
562-421-3881

## Boyar Park (BOY)

6701 Del Amo Blvd.  
562-925-6912

## Burns Community Center (BCC)

5510 Clark Ave.  
562-925-7512

## Candleverde Park

6302 Candlewood St.

## Cherry Cove Park

2136 Denmead St.

## The Centre (CTR)

5000 Clark Ave.  
562-804-4434

## City Hall

5050 Clark Ave.  
562-866-9771 x 2408

## Community Gardens

Candlewood St. & Palo Verde Ave.

## Del Valle Park (DV)

5939 Henrilee St.  
562-429-0545

## Home Run Dog Park

Del Amo & Studebaker  
562-866-9771 x 2408

## Hoover Middle School (HVR)

Gym  
3501 Country Club Dr.  
562-421-1213

## Iacoboni Library

4990 Clark Ave.  
562-866-1777

## Lakewood Equestrian Center

11369 Carson St.  
562-281-9024

## Lakewood Tennis Center

4212 Clubhouse Dr.  
562-496-3530

## Lakewood Youth Center (LYC)

4658 Woodruff Ave.  
562-429-7472

## Mayfair Park (MAY)

5720 Clark Ave.  
562-866-4776

## Mayfair Pool (MPL)

5720 Clark Ave.  
562-804-4256

## McCormick Pool (MCP)

3300 Del Amo Blvd.  
562-421-3343

## Monte Verde Park (MVP)

4626 N. Shadeway Rd.  
562-429-0598

## Nye Library

6600 Del Amo Blvd.  
562-421-8497

## Palms Park (PLMS)

12305 207<sup>th</sup> St.  
562-865-6414

## Ryneron Park (RYN)

Del Amo & Studebaker  
562-925-6912

## San Martin Park (SM)

5231 Ocana Ave.  
562-867-1090

## Weingart Senior Center (WSC)

5220 Oliva Ave.  
562-630-6141

## The Nature Trail

4626 Shadeway Rd.

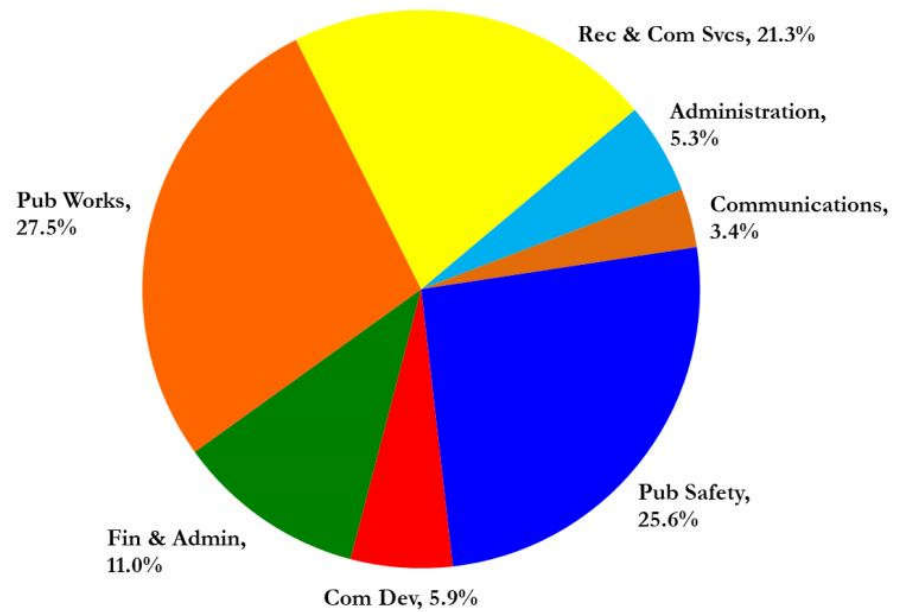
Many Faces. One Lakewood.



Fiscal Year 2023-24 Revised Budget

Lakewood, California

*FY 2023-24 Departmental Expenditures - \$70.4 Million*



# Creating Community

- Residents
  - Volunteers
  - Businesses
  - Religious Groups
  - Service Clubs
  - Educators
  - City Departments
  - Civic Leaders
- 
- A series of white diagonal lines of varying lengths and thicknesses, located in the bottom right corner of the slide, creating a modern, abstract graphic element.



# Residents





# Volunteers



# Businesses





# Religious Groups



the 

## ONE COMMUNITY ONE FAMILY

LAKEWOOD FAMILY YMCA'S 47<sup>TH</sup> ANNUAL MAYOR'S PRAYER BREAKFAST



Lakewood  
Mayor  
Ariel Pe



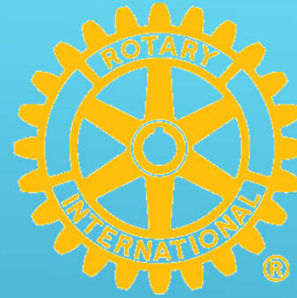
Keynote  
Speaker  
Thomas  
Vozzo

Friday, March 1, 2024 | 10:00am - 11:30am  
BREAKFAST | FELLOWSHIP | MUSIC | INSPIRATION

**THE CENTRE**  
5000 CLARK AVE.  
LAKEWOOD, CA 90712

# Service Clubs

**Rotary**  
Club of Lakewood



SOROPTIMIST

Best for Women

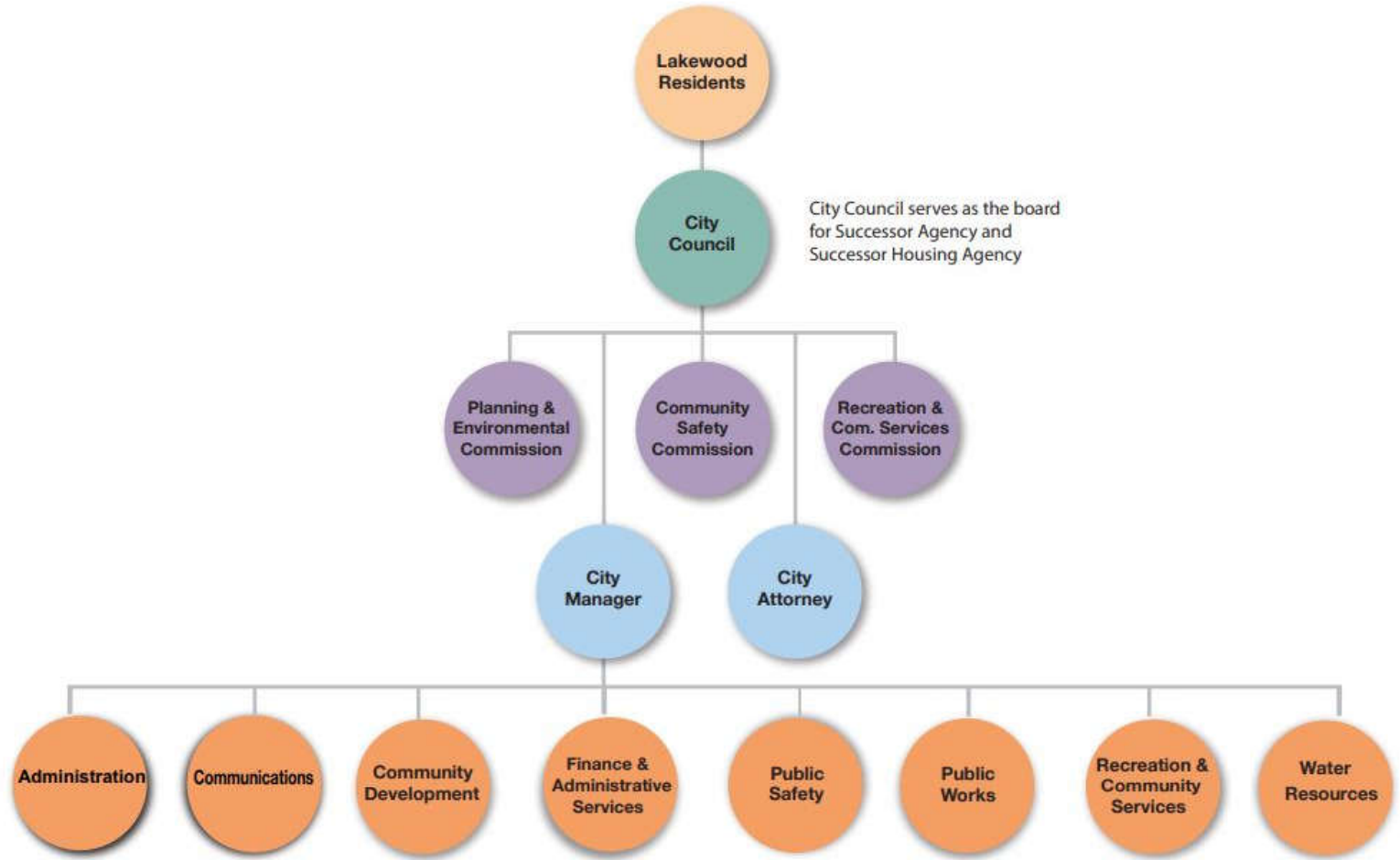




# Educators



# City Departments



# Civic Leaders





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Build on what brings you...



# Family



# Stress Relief





## Machu Picchu

What makes Dead Woman's Pass so famous (or infamous) is its altitude. At 4,215m (13,828 ft), it's the highest (and most dreaded) point of the Inca Trail, and nearly 1,800m (5,905 ft) higher than the altitude of Machu Picchu itself.





# Mt. Whitney

Mount Whitney is the highest mountain in the contiguous United States and the Sierra Nevada, with an elevation of 14,505 feet (4,421 m).



# Half Dome

Rising nearly 5,000 feet above Yosemite Valley and 8,800 feet above sea level, Half Dome is a Yosemite icon.

The 14- to 16-mile round-trip hike to Half Dome takes most hikers 10 to 12 hours to hike.

The most famous--or infamous--part of the hike is the ascent up the cables. The two metal cables allow hikers to climb the last 400 feet to the summit without rock climbing equipment.



## Mt. Baldy

This hike begins at the 6160ft trailhead of Manker Flats and gains 4100ft of elevation in 4 miles to the 10,064 summit of Mt. Baldy







**Parks  
Make  
Life  
Better!** <sup>SM</sup>



**CITY OF LAKEWOOD RECREATION  
& COMMUNITY SERVICES**



2024

# Lakewood Leadership Academy







**Abel Avalos**

Director of Community Development

Abel Avalos is the Director of Community Development, overseeing the City's Planning, Building, Code Enforcement, Housing and Economic Development functions. Mr. Avalos has over 25 years of municipal experience, having worked in the cities of Anaheim, Carson, Bell Gardens and for the last 4 years in the City of Lakewood. Abel is a graduate of Cal State Long Beach and Harvard University, and he resides in Cerritos. In his spare time he enjoys cooking, traveling, reading, listening to music and binge watching Netflix.



# **Lakewood Leadership Academy**

## **Community Development Overview**

**Director of Community Development**  
**Abel Avalos**

# **Community Development Functional Divisions**

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- **Planning and Zoning**
- **Building and Safety**
- **Neighborhood Preservation**
- **Economic Development**
- **Geographic Information Systems (GIS)**



# Planning and Zoning

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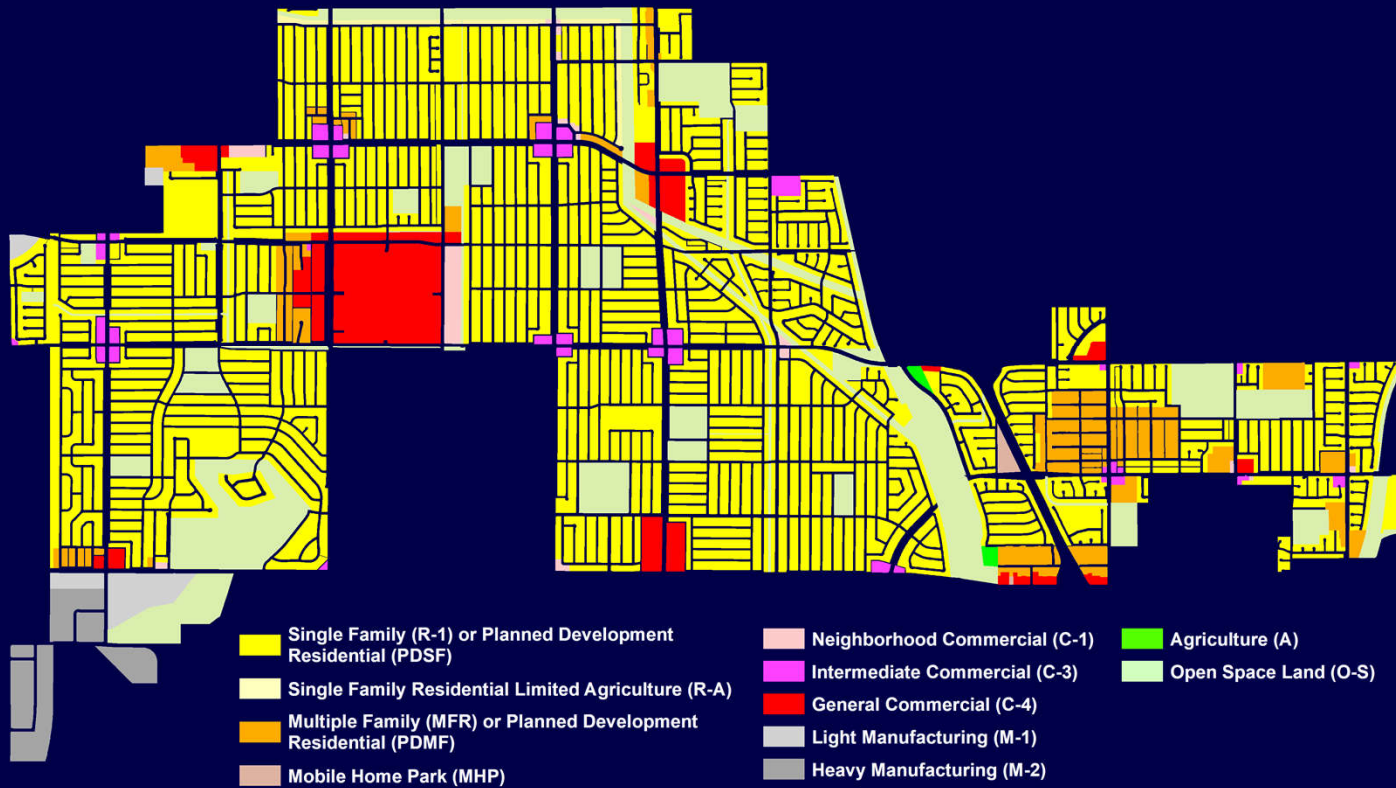
- General Plan
- Zoning Regulations
- Development Review Board (DRB)
- Planning and Environment Commission (PEC) staff

# General Plan

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- **Major Revision in 1996**
- **Elements:**
  - **Land Use**
  - **Circulation**
  - **Conservation**
  - **Open Space**
  - **Noise**
  - **Safety**
  - **Air Quality**
  - **Recreation and Community Services**
  - **Economic Development**
  - **Housing (2022)**

# Zoning Map





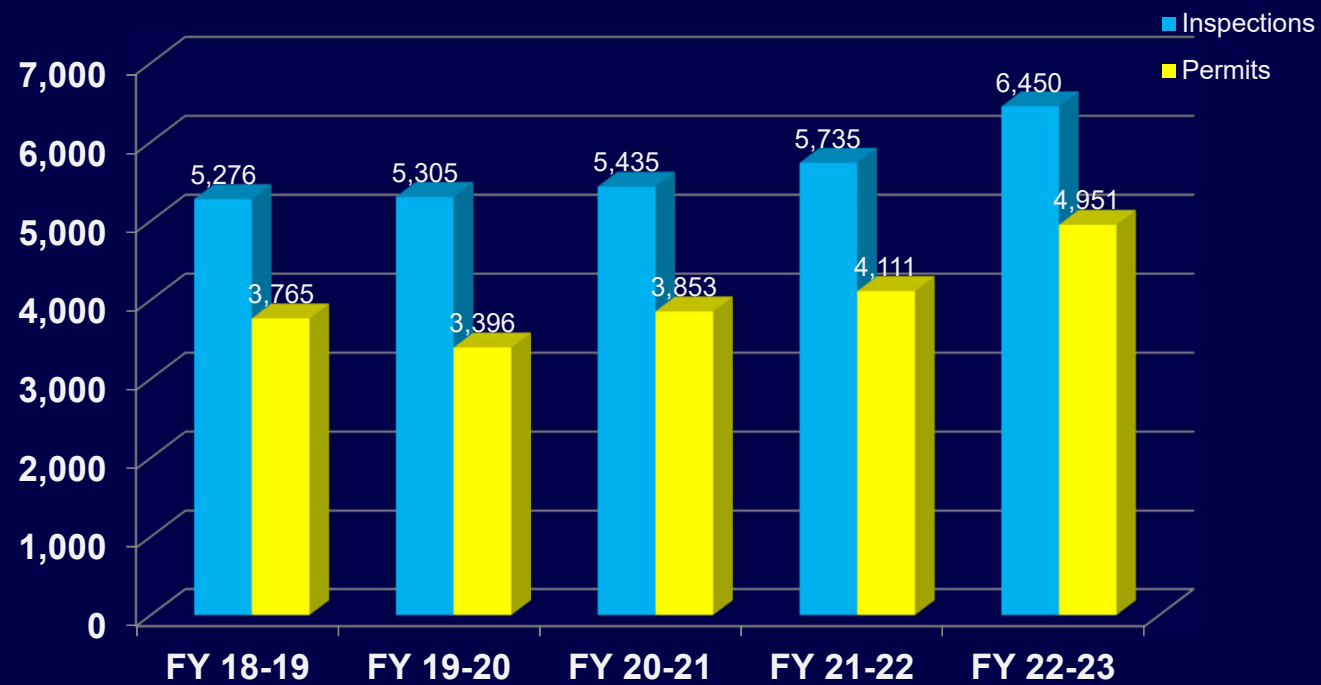
# Building and Safety

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- **Contract with Los Angeles County Public Works for:**
  - **Plan Check**
  - **Permit Issuance**
  - **Building Inspection**
  - **Supervision**



# Building and Safety



# Neighborhood Preservation

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- Code Enforcement
- Housing
- Fair Housing

# **Code Enforcement**

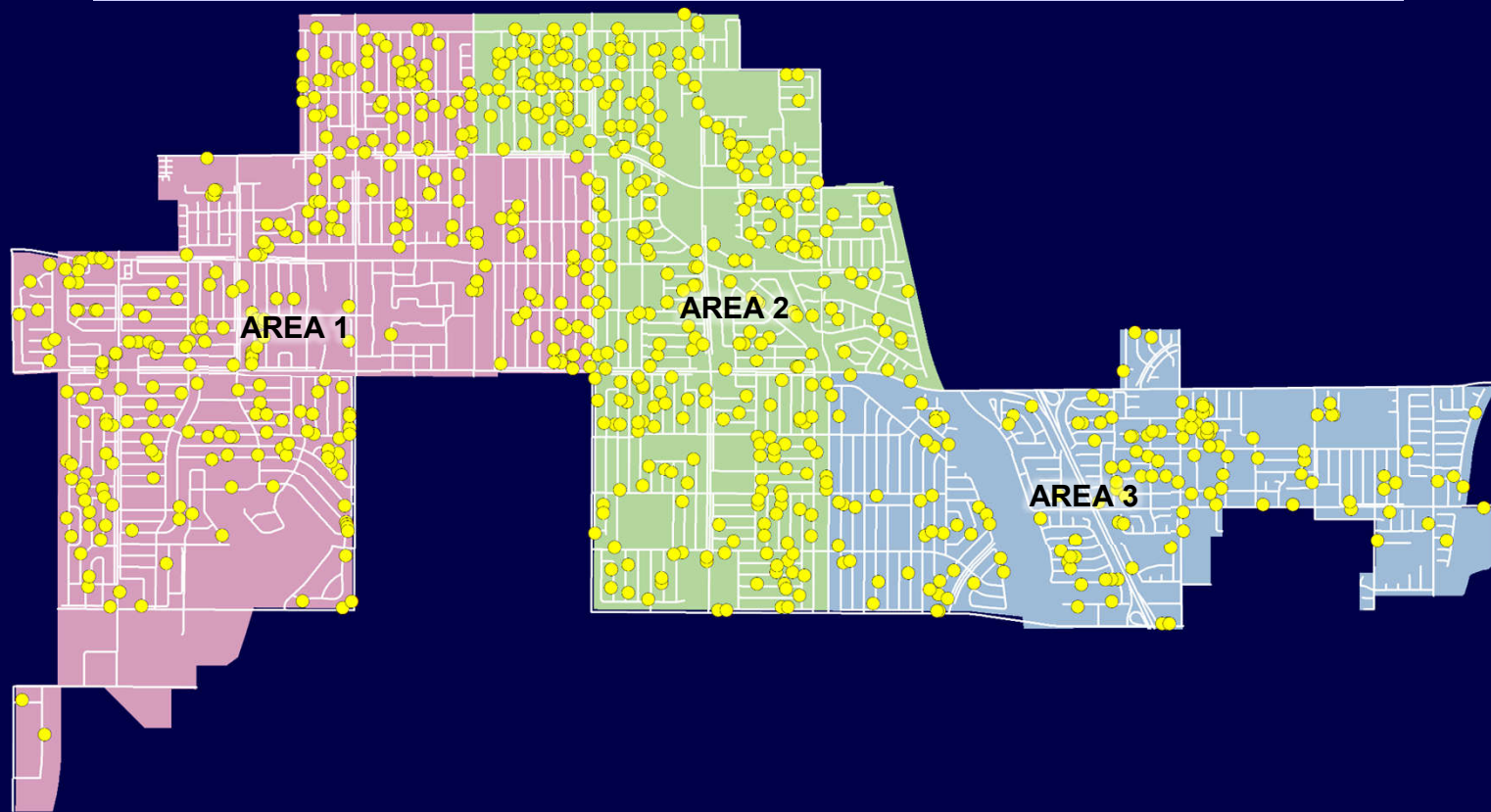
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- **Health & Safety**
- **Property Maintenance**
- **Nuisance Abatement Team**
- **Building Rehabilitation Board**
- **City Prosecutor**



# Code Enforcement Activity

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# Code Enforcement Tools

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- Notices
- Administrative Citations
- Criminal Citations
- Warrants
- Prosecution
- Receivership

# Code Enforcement – Property Maintenance

---



# Code Enforcement – Abatement Team

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## **Housing / Fair Housing**

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- **Community Development Block Grant (CDBG)**
- **Single-Family Residential Rehabilitation**
  - **Home Improvement Loan**
  - **Fix-Up, Paint–Up Grant**
- **Scattered Lot Development**

# Map of CDBG Areas

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# Fix-Up, Paint-Up Grant Program

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# Scattered Lot Program









**Kelli Pickler**

Director of Public Works

Kelli Pickler became Lakewood's Director of Public Works on April 17th, 2022. She has a 20-plus year career in the public works profession divided between the private and public sectors, including her previous service as Director of Public Works for Signal Hill. Kelli grew up nearby in Garden Grove, and earned her bachelors and masters degrees in civil engineering from Cal State Long Beach. She is married with two teenagers...she is pretty sure she and they will ultimately survive...and in her spare time she enjoys golf, skiing and watching her kids play water polo.

# Lakewood Public Works



**Director of Public Works  
Kelli Pickler**

# **PUBLIC WORKS 101**

Public Works is the combination of physical assets, management practices, policies, and personnel necessary for government to provide and sustain structures and services essential to the welfare and acceptable quality of life for its citizens.



# PUBLIC WORKS 101

Public Works encompasses construction and maintenance of:

- public buildings (civic centers, community and parks bldgs, libraries, etc)
- public transport facilities (sidewalks, local streets, arterials)
- public spaces (trees and open spaces)
- public services (sewers, storm water, street lights, trash and water\*)
- Other public projects that might be financed and constructed for the “greater” good

# LAKEWOOD PUBLIC WORKS

- Stewards of the public right-of-way and City facilities
- Four operating divisions
  - Administration and Engineering
  - Facilities Maintenance
  - Tree and Hardscape Maintenance
  - Fleet Maintenance

# ADMINISTRATION AND ENGINEERING



# Administration and Engineering

- PW Management Team
  - Kelli Pickler– Director
  - Max Withrow – Assistant Director
  - Kevin Yamakawa – Principal Engineer
  - Konya Vivanti – Environmental Programs Manager
  - Jack Wopschall– Sr. Management Analyst
  - Sam Chambers– Project Manager



# Administration and Engineering

- Supervise PW Field Operations and Personnel
- 4 Operating Divisions – with sub-budgets
- Administer LA County Contracted Services
- Capital Project Planning and Construction
- Traffic Engineering
- Environmental Programs Management
- Intergovernmental Relations
- Interdepartmental Coordination



LACDPW Traffic Signal Maintenance



LACDPW Street Light Maintenance  
(Other than those owned by SCE)



LACDPW Sign & Marking Crews



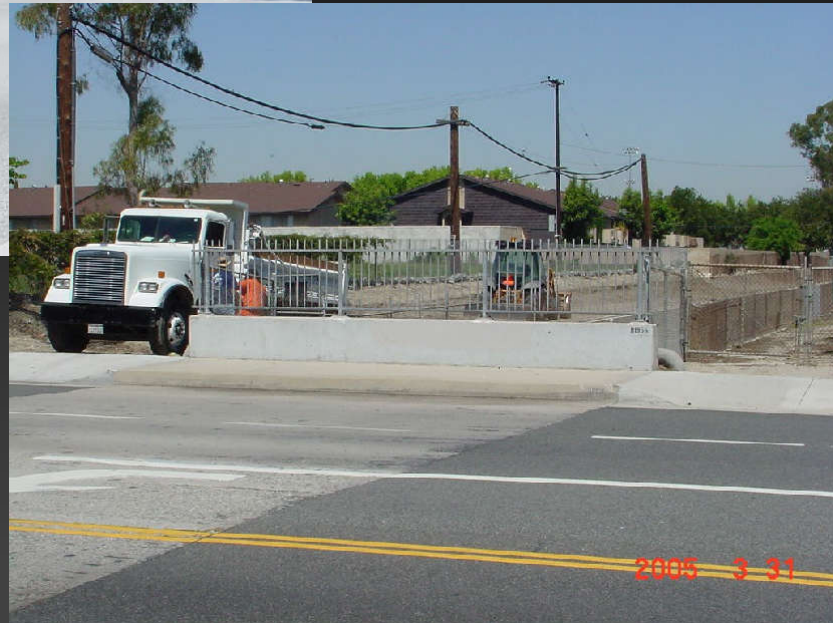


LACDPW Street Maintenance Crew

# LACDPW Sewer Maintenance



## LACDPW Flood Control Maintenance







EDCO Disposal



SCA Street Sweeping





# SEAACA Facility in Downey

Visit  
Enclosure





# City Hall Telecommunications





## Security Cameras and Proximity Readers

# Administration and Engineering

- “Gatekeeper” On-call System
  - Calls monitored 24/7 by a PW Manager
  - PW Standby available on weekends
  - Can call any contract resources for emergencies
  - Access Gatekeeper by calling City Hall after hours, follow prompts, and leave message
  - Gatekeeper will return call within 20 minutes





# PW Operations

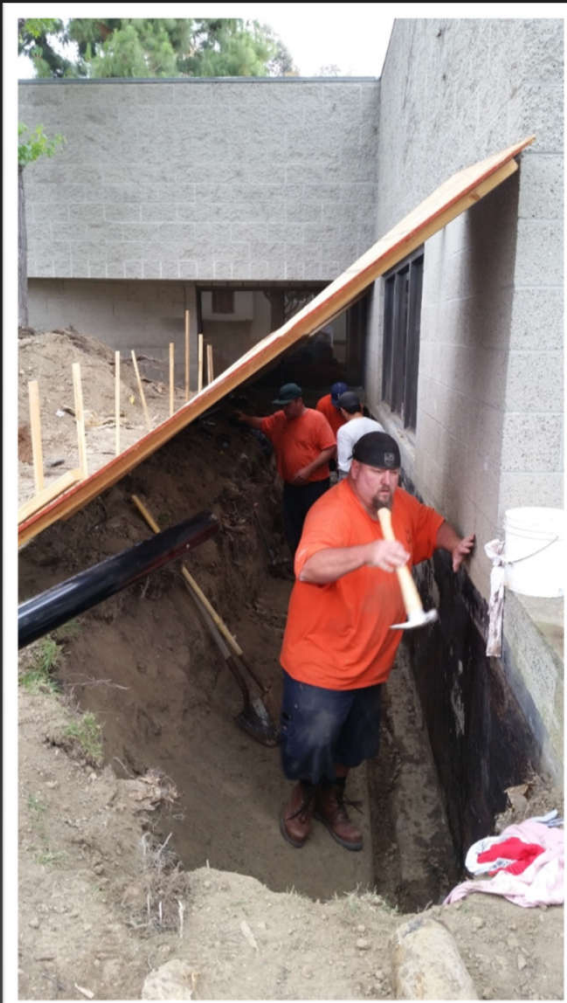
# Public Works Field Operations

- Nixon Yard – Main Operations Base
  - Facilities Maintenance – Skilled Trades, Carpenter and Paint Shops
  - Trees and Hardscape Maintenance
  - Fleet Maintenance
- Arbor Yard – Satellite Shops
  - Electrical Shop
  - Plumbing Shop

# Facilities Maintenance

- Frank Spiegel, Supervisor
  - Bill Holland Leadworker
    - 2 Maintenance Electricians
    - 1 Plumber and 1 Carpenter
    - 2 FT and 1 PT Maintenance Painters
    - 5 FT and 1 PT Skilled Trades Workers
    - 1 Maintenance Worker
    - 4 Maintenance Trainees





Facility Repairs

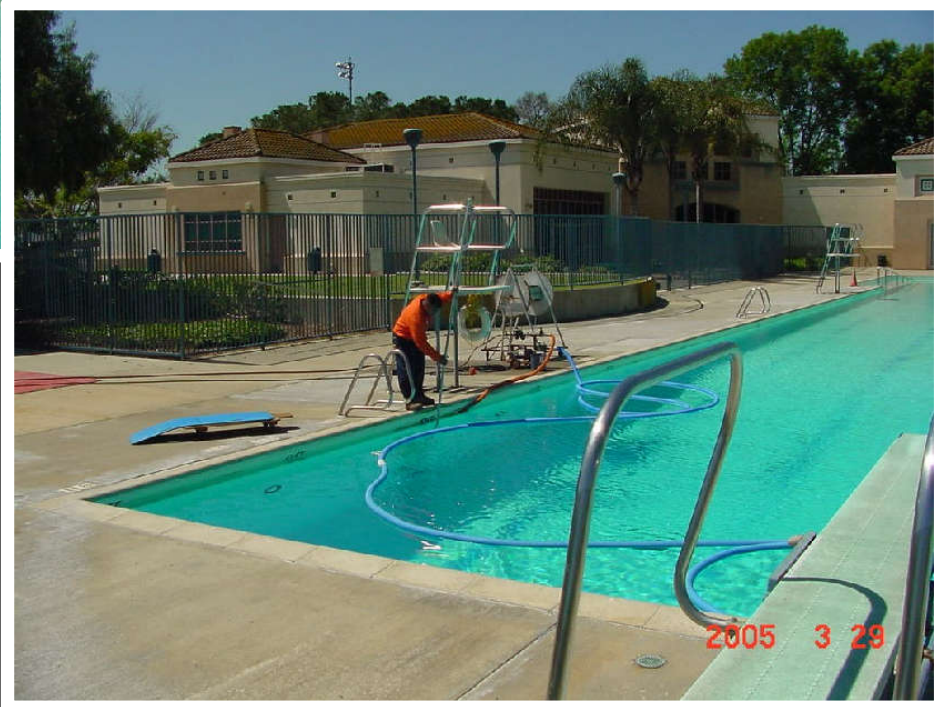




Graffiti Removal Crew



Satisfied  
Customer



Mayfair Pool Maintenance



PW  
Bldg B



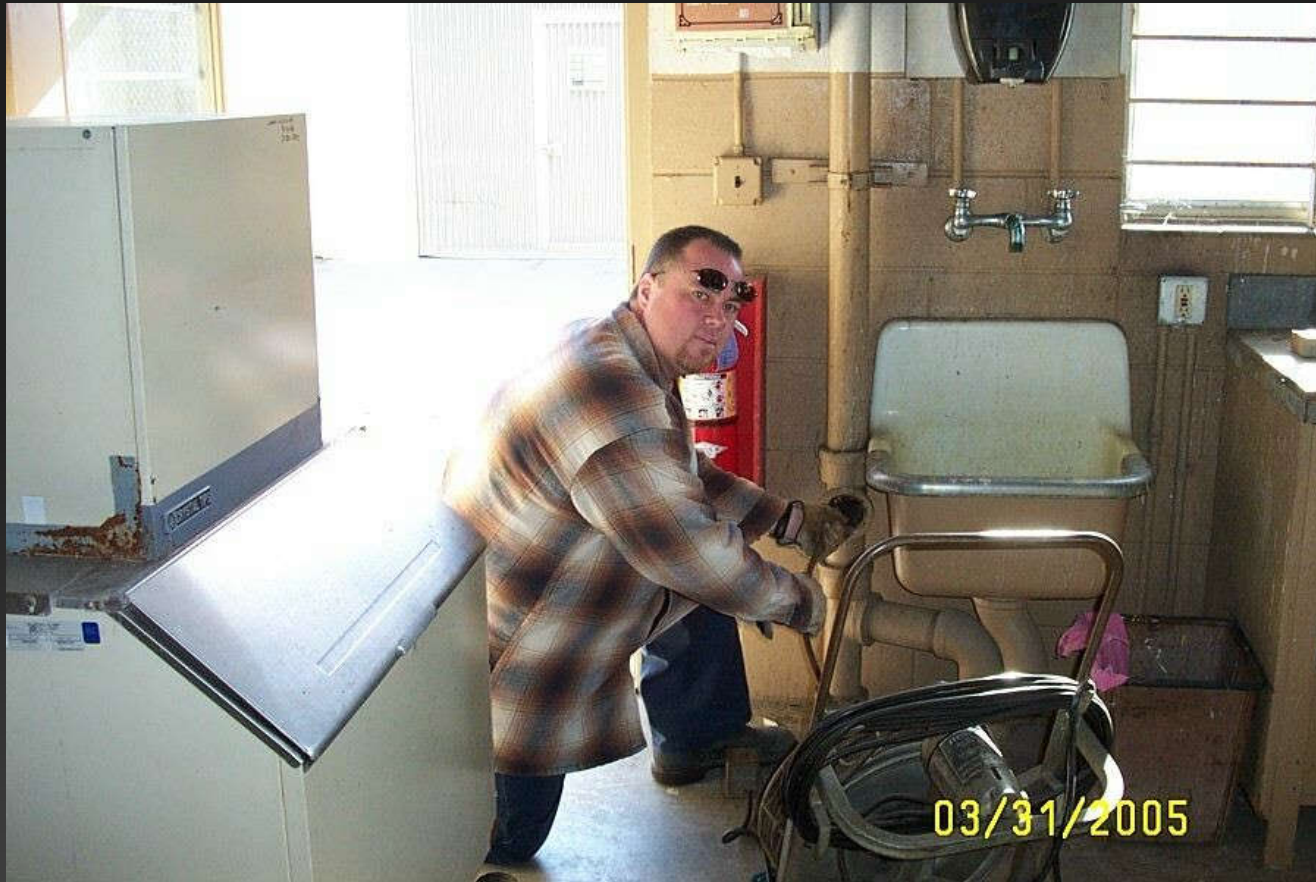
Welding &  
Paint Shop





Carpenter Shop – Nixon Yard





Plumbing Shop – Arbor Yard

# Tree and Hardscape Maintenance

- Max Withrow, Assistant Director
- Tim Hunt, Hardscape Manager
  - Andrew Schad, Leadworker
    - 2 Tree Trimmers
    - 2 Maintenance Trainees
    - 1 Sr. Administrative Clerk
- Contract Tree Services – WCA
- Contract Hardscape Repair Services - C.J. Construction



WCA Trimming Crew





C.J. Construction



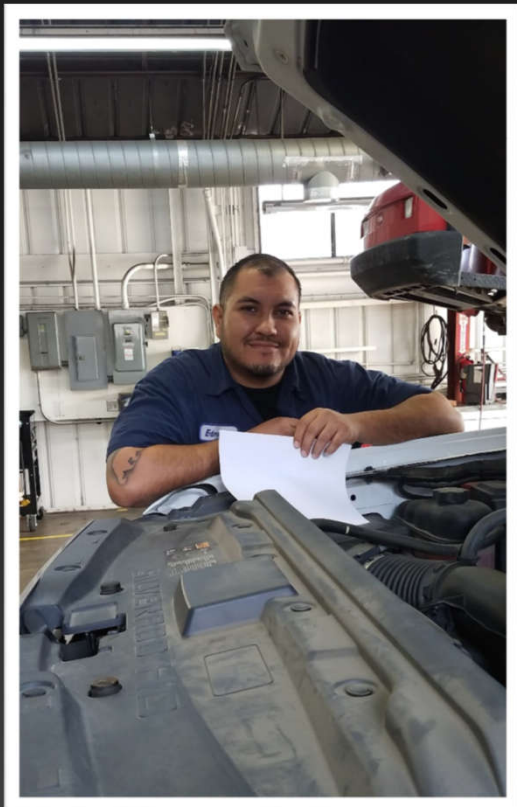


Tree Service Request Crew



Sidewalk Grinding



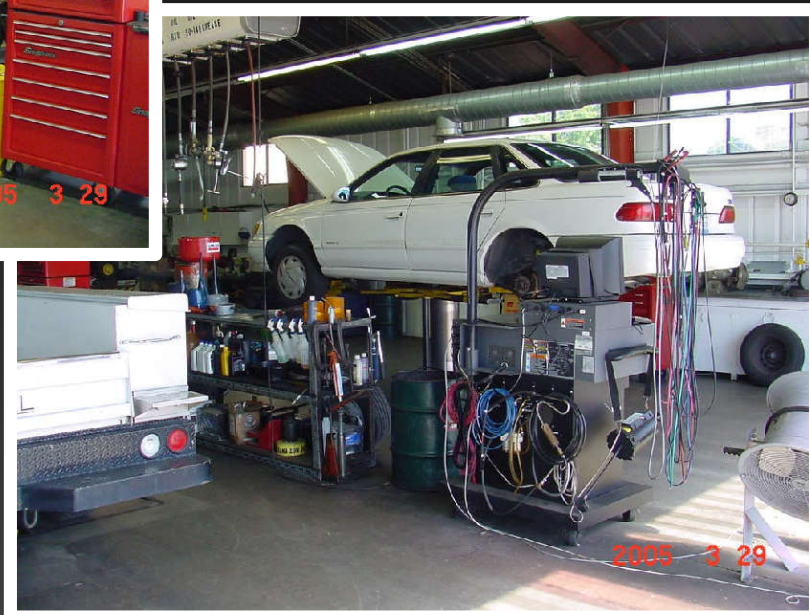


Fleet Maintenance Staff

# Fleet Maintenance

- Max Withrow, Assistant Director
- Taso Bogris, Fleet Manager
  - 3 Fleet Technicians
- State of the Art shop
  - Engine Analyzer, Dyno, and Smog Computer
- Over 150 rolling stock in fleet plus 250 small items
- 3 CNG Fueling Stations and Gasoline Pumps/Tanks
- 11 emergency generators





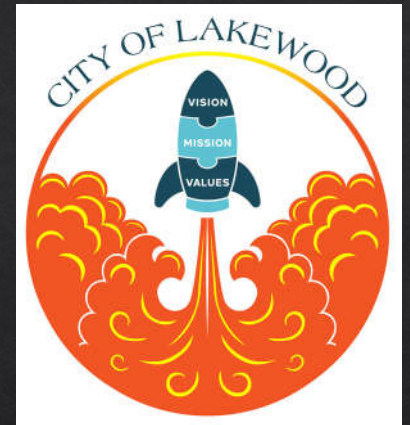
Fleet Maintenance – Nixon Yard



Thanks for Visiting  
Lakewood Public Works!

# Vision, Mission and Values

- ◆ We recently unveiled Vision, Mission and Values for the city organization
- ◆ Group activity: Based on the Goals Statement that you are assigned, come up with things that the city is doing that you believe meet these goals and suggest things we could be doing that we could be better at or we are not doing currently





## **1. GOAL: SAFE COMMUNITY**

Lakewood is a safe community and prepared to protect lives and property through our partnerships with public safety agencies, the application of proven risk management practices, and public education.

## **2. GOAL: RECREATION AND LEISURE OPPORTUNITIES**

Residents and visitors benefit from Lakewood's parks, leisure facilities, public spaces, and recreational programs for all ages that promote a healthy community and make Lakewood a great place to live and play.

## **3. GOAL: FISCAL RESPONSIBILITY**

Lakewood's financial resources are managed in a responsible and prudent manner. The city makes informed decisions about how to allocate funds and maintain a balanced budget that serves the community's needs and priorities.



#### **4. GOAL: WELL MAINTAINED INFRASTRUCTURE**

Lakewood plans, develops, and maintains a high-quality built environment of city facilities and infrastructure that makes Lakewood livable and attractive.

#### **5. GOAL: AN INFORMED AND ENGAGED COMMUNITY**

Lakewood gives community members access to accurate and timely information about issues that affect them, as well as opportunities to engage in dialogue with one another and with civic leaders. Lakewood also recognizes the importance of service to the community, and actively encourages volunteerism to help youth, seniors, those in need and the community as a whole.

#### **6. GOAL: ECONOMIC HEALTH AND PROSPERITY**

Lakewood actively promotes a healthy and prosperous local economy and stimulates new investment to help the local economy grow and businesses to thrive



2024

# Lakewood Leadership Academy



# Contact Us

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# **Announcements!**

- ◆ **Next module: Thursday, March 28, 2024.**
- ◆ **Volunteer Day! RSVP Deadline is March 11<sup>th</sup>. Volunteer day is on Saturday, April 13<sup>th</sup>**
- ◆ **LLA Mixer, Wednesday, March 13.**
- ◆ **Sign up for Lakewood's eMagazine for all the latest news.**





2024

# Lakewood Leadership Academy

